

King County

Best Starts for
KIDS



Best Starts for Kids Annual Report:

2017 Report to Our Community

Prepared by the Department of Community and Human Services
and Public Health—Seattle & King County



happy
healthy
safe &
thriving

To Our Community,

Best Starts for Kids wants all kids in King County to be happy, healthy, safe and thriving. What does it look like to think less about intervention and the negative things we want to avoid, and think more about promoting the good things we want for our children? With a strong emphasis on promotion and prevention, Best Starts for Kids plans to find out.

We are in year three of the six-year Best Starts for Kids levy and implementation is in full swing. By the time you read this annual report, the majority of our Best Starts for Kids dollars will be actively supporting community programming across King County. Together we are building on the strengths of families and communities so that babies are born healthy, children thrive and establish a strong foundation for life, and young people grow into happy, healthy adults.

We could not do this work without our incredible community partners. Thank you to everyone who has given your time to Best Starts for Kids, provided input, and challenged us to push boundaries for the betterment of our communities. Best Starts prioritizes building strong, trusting relationships with our partners, with community feedback guiding every part of Best Starts for Kids.

Our first annual report shared progress through July 2017. This annual report builds upon the previous report by sharing information on all investments made in 2017 and offering a preview of future 2018 work. We have limited information on outcomes as the majority of our community partners' Best Starts funded work is only recently under way following collaborative contract negotiations. We look forward to soon sharing our impact with more information. As a first step towards sharing data and being transparent about decision-making and funding, I am excited to announce that we now have a comprehensive database of all Best Starts for Kids awards available on our website (www.kingcounty.gov/beststarts). You can filter the database to see how Best Starts is investing in your local community.

I am grateful to department directors Adrienne Quinn and Patty Hayes, along with our Children & Youth Advisory Board chairs, for their collaborative leadership.

We believe equity is at the heart of well-being and I invite you to read our guiding equity statement as a framework for this report.

Sincerely,

Sheila Capestany
Strategic Advisor for Children and Youth



Children & Youth Advisory Board Equity Statement

- » **Equity** is an ardent journey toward well-being as defined by the affected
- » **Equity** demands sacrifice and redistribution of power and resources in order to break systems of oppression, heal continuing wounds, and realize justice
- » To achieve equity and social justice, **we must first root out deeply entrenched systems of racism**
- » **Equity** proactively builds strong foundations of agency, is vigilant for unintended consequences, and boldly aspires to be restorative
- » **Equity** is disruptive and uncomfortable and not voluntary
- » **Equity** is fundamental to the community we want to build



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Best Starts for Kids Background

In 2015, King County voters approved a groundbreaking initiative to invest in the health and well-being of their neighbors and communities. Best Starts for Kids is a comprehensive approach to child development, spanning a child's life from prenatal development all the way to young adulthood. The Best Starts for Kids levy costs the average King County property owner about \$1 per week. Over six years, Best Starts for Kids will invest over \$400 million to build strong communities, resilient families, and happy, healthy, safe, and thriving young people.

This report outlines the progress made in 2017 to improve the health and well-being of all King County residents by investing in promotion, prevention and early intervention for children, youth, families and communities.

Philosophy

Best Starts focuses on increasing the positive resources and opportunities that help kids grow up healthy and happy, decreasing negative factors that may prevent kids from establishing a strong foundation in life, and intervening early when kids and families need more support.



Promotion

We increase the positive things available to babies, children, young people and their families.



Prevention

We decrease things that may prevent babies, children and young people from growing up to be healthy and happy.



Early Intervention

We intervene early to support children and young people who need additional resources to succeed.



Policy & Systems Change

We work to change systems and policies so that all communities in our region can thrive and prosper regardless of race or place.

Vision

Best Starts for Kids' vision for King County's children, youth and young adults is that:

- » Babies are born healthy and provided a strong foundation for lifelong health and well-being.
- » King County is a place where everyone has equitable opportunities to be safe and healthy as they progress through childhood, building academic and life skills to be thriving members of their communities.
- » Communities offer safe, welcoming and healthy environments that help improve outcomes for all of King County's children and families, regardless of where they live.

Best Starts for Kids Strategies

The following strategies and investments are not a comprehensive list but highlight the funding awarded through 2017. Best Starts is prioritizing the communities' experience by intentionally rolling out funding opportunities over time so that the application process is more manageable for our community partners, especially when applying to multiple Requests for Proposals (RFPs).

Investing Early: Prenatal to Age 5 Strategies

These strategies reach children and families where they are in their prenatal to five years—homes, child care settings and communities—to support healthy child development and family well-being.

Public Health Programs

- » First Steps Maternity Support Services
- » Women, Infant, Children (WIC)
- » Nurse-Family Partnership
- » Kids Plus
- » Family Planning Educators/Clinics
- » Perinatal Hepatitis B Prevention Program
- » Other Supported Programs

Community-Based Parenting & Peer Supports

- » Basic Needs Resource Brokering

Developmental Promotion

- » Early Supports for Infants and Toddlers
- » Developmental Screening Landscape Analysis

Home-Based Services

- » Parent-Child Home Program
- » Evidence-Based and Evidence-Informed Services

Sustaining the Gain: Ages 5 to 24 Strategies

These strategies continue the progress made in early childhood with school- and community-based opportunities to learn, grow and develop through childhood, adolescence and into adulthood.

Youth Development

- » Mentoring
- » Youth Leadership and Engagement
- » Positive Identity Development
- » Healthy and Safe Relationships

School Partnerships

- » Trauma-Informed and Restorative Practices in School Environments
- » Screening, Brief Intervention, and Referral to Services (SBIRT)
- » Out of School Time
- » School-Based Health Centers

Healthy and Safe Environments

Adolescent Immunizations

Transitioning to Adulthood

- » Behavioral Health Services
- » Transitioning to Post-secondary Education
- » Peer Connectors Project

Stopping the School-to-Prison Pipeline

- » Theft 3 and Mall Safety (T3AMS) pilot project
- » Project Scope
- » Prevention, Intervention, Re-entry, Employment
- » Rebuild the Village

Youth & Family Homelessness Prevention Initiative

Communities of Opportunity

Through a partnership with the Seattle Foundation, these strategies support communities to build safe, thriving places for children to grow up.

Places & Cultural Communities

Institutional, Systems, and Policy Change

Data and Evaluation

To measure impact and ensure accountability for public funds, Best Starts for Kids allocates 5 percent of all levy money towards data and evaluation. These three questions guide all Best Starts data collection and evaluation efforts:

- » How much did we do?
- » How well did we do it?
- » Is anyone better off?

Best Starts for Kids inspires innovation and actively contributes to an evidence base that will equip King County and its partners to improve equitable results for King County residents.

In 2017, Best Starts made data available on the Best Starts website (www.kingcounty.gov/bskindicators). The 45 data indicators assess the well-being of children, youth, families and communities throughout King County with interactive and responsive maps, graphs, and trends. Best Starts for Kids applicants are strongly encouraged to draw upon this quantitative data and share qualitative

stories to demonstrate how they propose to affect change. Data collection is a partnership between Best Starts staff and partners to show results.

Communal Learning: “Data Dives”

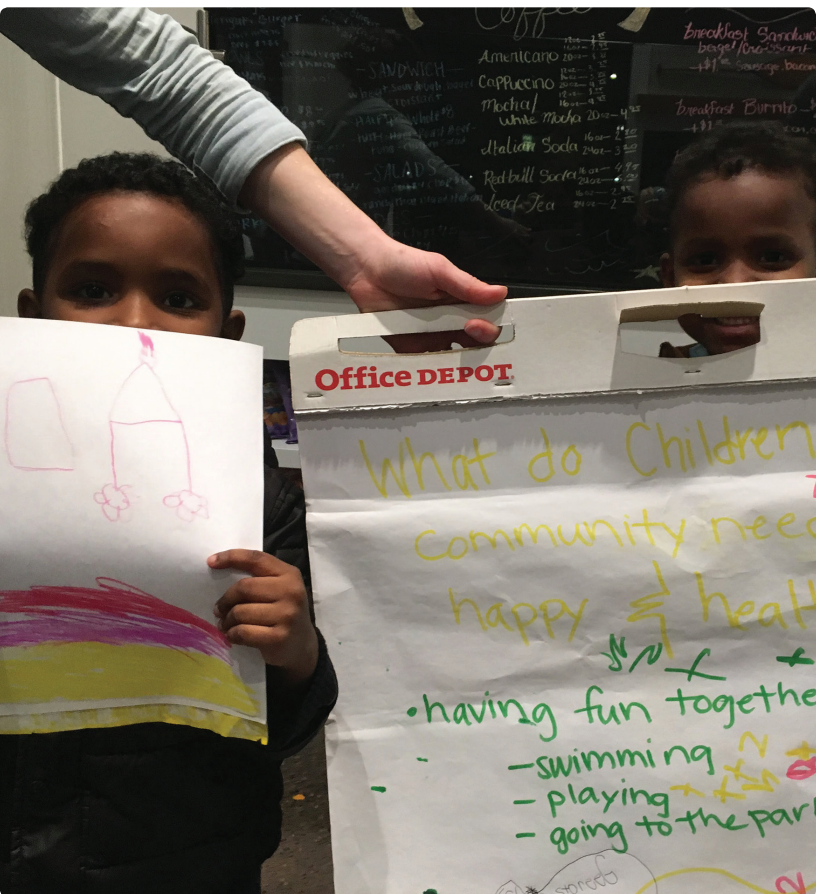
Initially conducted between September 2016 and January 2017, the Best Starts for Kids Health Survey provides baseline data and informs Best Starts activities.

The survey produced a sizable amount of new information, including data on diverse communities rarely represented in data collection. Alongside the Community Café Collaborative and local grassroots leaders, Best Starts hosted a series of participatory community meetings, coined “Data Dives,” to facilitate joint learning and interpretation with specific cultural and linguistic communities. These collaborative spaces built trust, relationships, and cultivated shared ownership of the findings. The specific communities included: Latino/a, Black/African-American, Somali, Vietnamese, Chinese, Native Hawaiian/Pacific Islander, American Indian/Alaska Native, and Lesbian, Gay, Bisexual, Transgender, Queer/Questioning, and Two Spirit families.

In spaces tailored for specific languages and food, meeting participants “dove into data,” sharing unique community perspectives on Best Starts data. Parents asked questions about the data, discussed how it related to their lived experiences, and shared their viewpoint on survey results. Children of all ages were welcomed and led through a separate play-based discussion. The King County Equity and Social Justice Fund provided a \$7,500 grant to partially fund the Data Dives.

Data Dive participants requested that the two-way dialogue continue. The dominant themes reaffirmed Best Starts strategies and will inform continued implementation.

Participants of all ages joined in the data conversation. Left, children share notes from the Somali Community Café Collaborative.



Dexter's story

Celebrating developmental milestones

Allison and Brian learned of Kindering when their pediatrician referred their son Dexter for developmental delays. Dexter qualified for a range of services, including occupational, physical and speech therapies. He was nonverbal, and at the time, tested low on receptive language.

Dexter was diagnosed with Joubert syndrome, a rare brain development disorder. While waiting months to see a hospital specialist, the few resources the family found painted a bleak picture.

Amidst challenges, Dexter amazed everyone. His Kindering therapists noticed his eyes locating specific images when prompted. Dexter understood more than they initially thought!

Occupational therapy helped Dexter develop the fine motor skills required to communicate through a tablet interface by selecting prompts on the screen. Suddenly his communication flourished. He quickly graduated to the “adult” version of the tablet, navigating 108 choices at a time, a feat the technology provider says they have never witnessed in a child younger than five years old.

Allison and Brian marvel at Dexter's progress, noting great gains in walking, independent feeding and effective nonverbal communication. At two years old, he retested and ranked in the 96th percentile for receptive language.

Allison and Brian describe life without Kindering as “unimaginable.” Kindering is one of 12 community partners that receive early intervention services support and funding from Best Starts for Kids, ensuring that more King County children and families receive the early supports they need to thrive.

The earliest years of a child's life offer a unique window of opportunity to support lifelong health and well-being. As infants and children learn about the world around them and the people in their lives, feeling loved, supported, and safe is crucial for their growth and development. Best Starts prenatal to five investments reach children and families where they are in their prenatal to five years—homes, child care settings and communities—to support healthy child development and family well-being.



Dexter benefited from a range of developmental services when he was diagnosed at a young age with Joubert syndrome. With the help of a team supported by Best Starts, Dexter went from nonverbal to having much to say and enthusiastically engaging with his preschool peers using his own voice.

Public Health Programs

Investment amount: \$5 million in 2017



The programs in Parent Child Health and Community Health at Public Health—Seattle & King County are a cornerstone of support for lower-income families. These services play a critical and central role in reducing King County’s rate of unintended pregnancies, improving the health of pregnant women and improving birth outcomes. Facing the threat of devastating cuts before the Best Starts levy, these important programs now play a foundational role in Best Starts’ strategies for prenatal to age five, as well as supporting healthy outcomes at all ages. The two largest Best Starts funded Public Health programs – First Steps Maternity

Support Services and WIC (Women, Infants, Children)— have the capacity to not only address immediate health and nutrition needs, but also to engage our most vulnerable parents and children and connect them to additional needed services. Many of the new Best Starts strategies that support community-based agencies are designed to complement, build on, and connect to this foundation. More targeted Public Health programs including Kids Plus, Nurse-Family Partnership, Family Planning, and Perinatal Hepatitis B Prevention, address pressing needs of specific populations.

Kids Plus provides case management services to families with young children experiencing homelessness. Families like the one above build a trusted relationship with a Public Health nurse or social worker to ensure the health care needs of their children are met.

Public Health Programs Progress

Earlier prenatal care and family support leads to better outcomes.

- » Women entering prenatal care during the first trimester increased from 45 percent in 2006 to 59 percent in 2015.
- » In Nurse-Family Partnership, 91 percent of babies were born full term in 2017.
- » Obesity rates among children receiving WIC services decreased from 12.5 percent in 2015 to 10.7 percent in 2017.
- » Teen birth rates in King County declined by 29 percent from 2013 to 2016, to their lowest levels ever – and are 2.5 times lower than the national rate.

Upcoming in 2018

Parent Child Health programs, working with the community, have embarked on a significant strategic redesign process, prompted by changes in the health care system and populations in King County. The process will lead to proposed updates that aim to improve how we get families the right services, at the right place and right time – and address persistent health inequities.

\$19 million

in WIC sales of healthy foods.

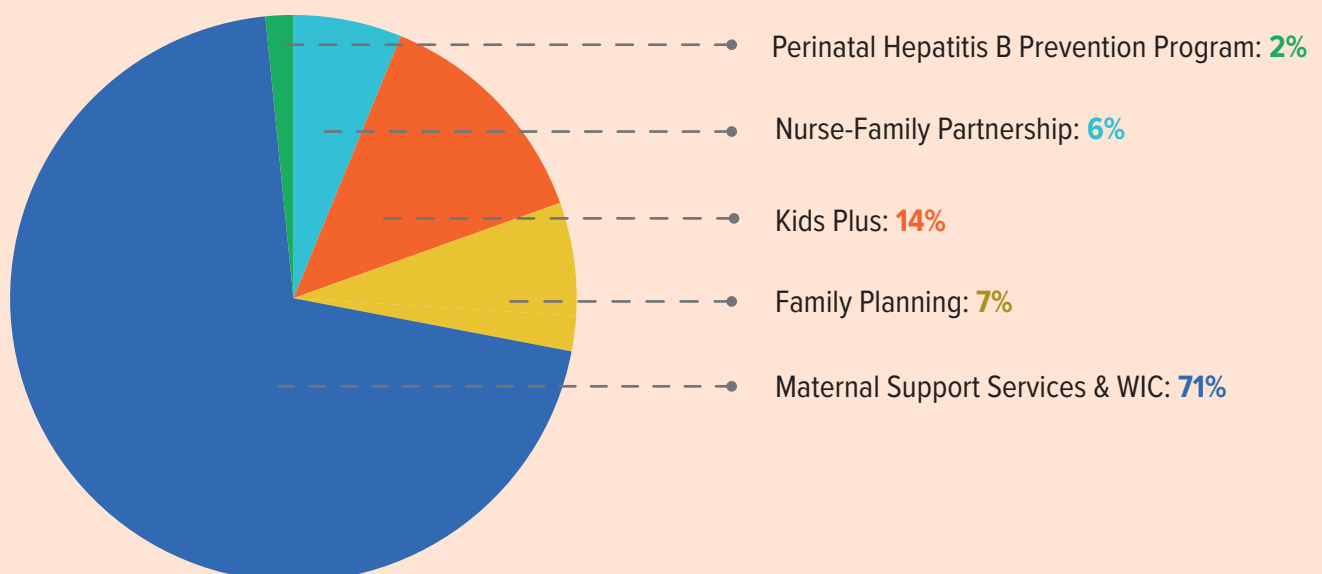
60%

of new moms breastfed for six months or longer.

88

women received treatment to prevent perinatal Hepatitis B transmission.

Public Health Programs 2017 Investments by Strategy



Maternal Support Services and Infant Case Management

First Steps, which includes Maternity Support Services and Infant Case Management, helps low-income pregnant women and infants get health and social services. Maternity Support Services provides preventative health and education services (including screening and referral) to help women have healthy pregnancies and healthy babies. Infant Case Management helps families learn about and use needed medical, social, educational, and other resources in the community, so the baby and family can thrive. Our First Steps teams include public health nurses, nutritionists, social workers and community health workers.

WIC: Special Supplemental Nutrition Program for Women, Infants and Children

The WIC Program focuses on healthy eating for pregnant women, breastfeeding women, infants and children up to age five by promoting nutritious foods, healthy food choices, and physical activity, through nutrition education and cooking classes. WIC promotes breastfeeding through education, support and breast pumps for working moms to encourage continued breastfeeding when they return to work or school. The majority of participants come from working families and most struggle with economic and food security. The WIC Program provides families with referrals to preventative health resources within their community.

Nurse-Family Partnership

Nurse-Family Partnership helps transform the lives of young, low-income mothers pregnant with their first child. The program matches mothers with registered nurses from pregnancy through a child's second birthday. This connection allows nurses to deliver the support first-time moms need to have a healthy pregnancy, become knowledgeable and responsible parents, and provide their babies with the best possible start in life. The relationship between mother and nurse provides the foundation for strong families, and lives are forever changed—for the better.

Kids Plus

Kids Plus provides case management services and support to children who are experiencing homelessness, primarily focused on health care. A child may experience difficulty in development, health or behavior, or their parents' medical or behavioral health issues may affect their ability to meet the

child's health and development needs. The Kids Plus team is unique in its ability to deliver continuous services to families, no matter where they might move within the county, until the family is stably housed and accessing services. Our multi-disciplinary team includes nurses and social workers.

Family Planning

The nationally recognized Family Planning Program works specifically to decrease teen pregnancy, unintended pregnancy and sexually transmitted diseases. It supports achieving healthy pregnancies through preconception care, early detection of breast and cervical cancer and increases vaccine rates for human papillomavirus. The Family Planning Program provides comprehensive family planning clinical services in Public Health Centers, innovative sexual health education in our communities and produces the nationally recognized FLASH curriculum, while working with community partners to address gaps. Family planning is a proven strategy to improve economic and health outcomes for women and their families for generations to come.

Perinatal Hepatitis B Prevention Program

The Perinatal Hepatitis B Prevention Program reduces hepatitis B in infants born to women living with hepatitis B. The program provides tracking, reminders and case management to ensure at-risk infants receive post exposure prophylaxis (PEP) and immunity testing. Without PEP, up to 90 percent of these infants become infected with hepatitis B. Up to one in four chronically infected infants will die from liver disease or liver cancer later in life.

Best Starts funding furthers efforts to identify pregnant women with hepatitis B to ensure each of their babies remain free of the infection. Within 6 months, the program identified 88 pregnancies for prevention services. Best Starts funding also improves communication to serve high risk populations so families now receive fact sheets in preferred languages such as Chinese, Vietnamese, Korean and Spanish. The Perinatal Hepatitis B Prevention Program also engages in systems level efforts to sustain outreach work.

Other Supported Programs

- » Early Intervention Program
- » Children with Special Health Care Needs
- » Public Health Nursing at Community Service Office

Community-Based Parenting & Peer Supports

Investment amount: \$959,000 in 2017

Parents can better contribute to the health of their families, children's development and communities, when parents are healthy and well. Community-Based Parenting and Peer Supports is a multi-approach strategy that helps families meet their basic needs from material goods to food, to providing educational resources on children's development, to offering other supports to parents from social connection to breastfeeding help. Investments within this strategy strengthen community supports for expectant and new parents, increasing the likelihood that all children and families have the very best start.

Upcoming in 2018

In 2018, five additional Community-Based Parenting and Peer Supports funding opportunities will open:

- » Kaleidoscope Play and Learn Groups—Released February 2018
- » General Parenting: RFP #1—Parent/Caregiver Education and Support, May Release
- » General Parenting: RFP #2—Prenatal Support Services and Breastfeeding Peer Counselor Support, May Release
- » Information for Caregivers—June Release

3

community
partners

Basic Needs Resource Brokering

Basic needs are the things that young children and their families need to support healthy growth and development such as diapers, cribs, car seats, formula, clothing, etc. Meeting basic needs can improve both family and child outcomes, for many reasons, including reducing stress. Three Basic Needs Resource Brokering awards were made in early 2018 to Eastside Baby, Tilth Alliance and WestSide Baby. These community partners serve as “resource brokers” by securing resources through established relationships that result in public and private partnerships and manufacturer bulk buys. By maintaining a large inventory of basic needs items, resource brokers function as distribution centers for community-based organizations that work directly with children and families.

Many preschool students benefit from nutritious “Good Food Bags” that are provided by the Tilth Alliance and now supported by Best Starts for Kids. The fresh, organic produce is sourced from local farmers. The Tilth Alliance specifically works with small, local, family farmers in an effort to benefit more than just the food’s recipients.



Developmental Promotion

Investment amount: \$3.5 million in 2017



Best Starts for Kids is funding three related strategies to nurture the development and well-being of all children prenatal to five and their families with meaningful supports and strategies, countywide.

- » A **Developmental Promotion** strategy includes building a system of universal and ongoing developmental screening for all children as they grow from infancy to age five, including referrals to appropriate services when there are concerns.
- » A **Social-Emotional Well-being** strategy encourages the developing capacity of the child from birth to five years of age to form close and secure adult and peer relationships; experience, manage and express a full range of emotions; and explore the environment and learn—all in

the context of family, community and culture. Strategies to improve social-emotional well-being fall along a promotion, prevention and treatment continuum.

- » The **Early Support for Infants and Toddlers** strategy provides family-centered early intervention services for children birth to three who have developmental delays or disabilities to ensure that early developmental windows are optimized and children’s developmental progress “catches up” with age peers.

Together these strategies help to ensure that all children’s well-being and development are observed and supported. If there are concerns or challenges, the family has access to meaningful, culturally relevant services, designed to meet the child and family’s needs.

Developmental Promotion Progress

In 2017, Developmental Promotion made the following progress:

- » A Universal Developmental Screening Landscape Analysis and Strategic Plan is now under way to give direction on all future work.
- » Early Support for Infants and Toddlers improved processes for evaluating children’s social and emotional development.
- » Early Support for Infants and Toddlers served 380 more children, an increase of 9 percent from 2016.

13
community partners

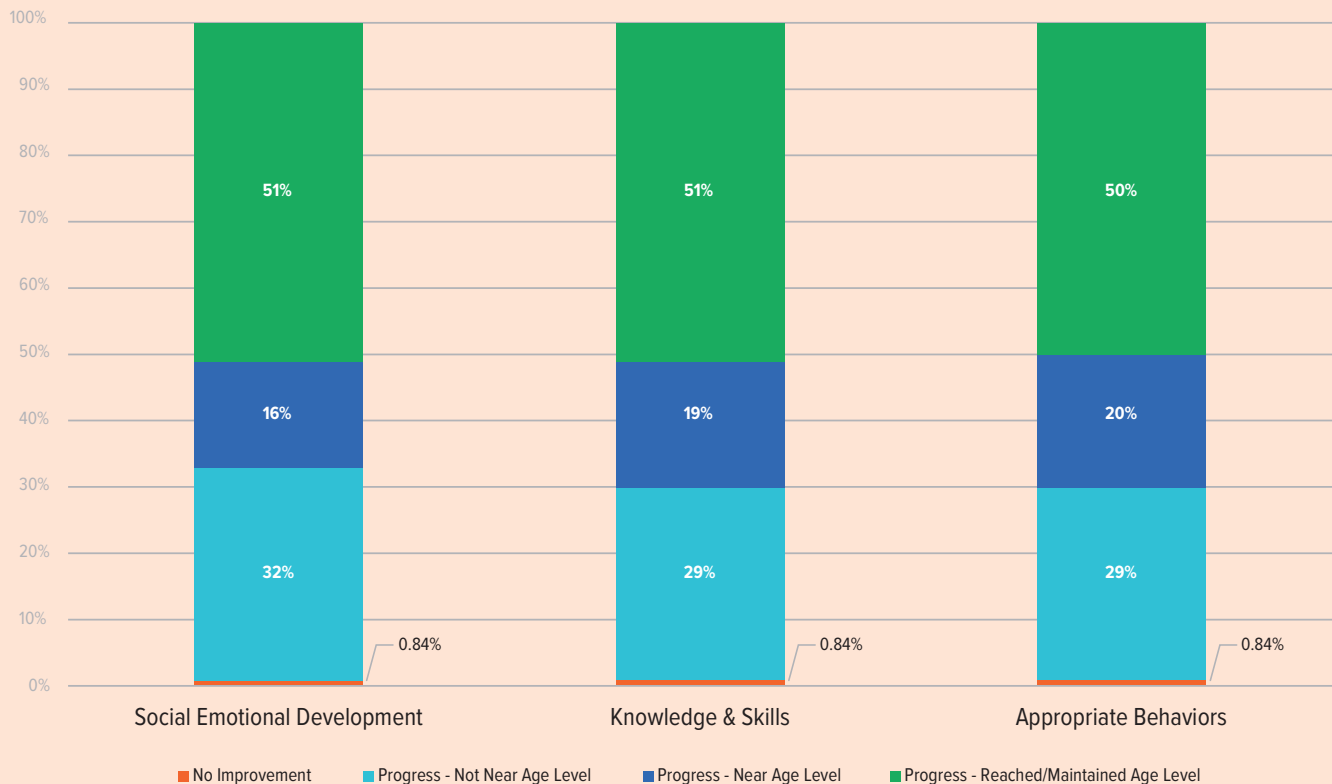
4,650
children received services

Upcoming in 2018

- » The RFP for Developmental Screening Pilot Projects will open with an emphasis on underserved communities.
- » A Landscape Analysis and Strategic Plan to promote Social Emotional Well-being will be awarded and work initiated.
- » The Early Support for Infants and Toddlers program will seek additional community partners, aiming to support an additional 419 children, for a total number of 5,070 to be served.

2017 Early Intervention System Outcome Measures

Nearly all children (99%) that exited the system in 2017 made progress between entry and exit and at least half made significant progress by reaching or maintaining age level.



Early Supports for Infants and Toddlers

An early Best Starts for Kids funded strategy, Best Starts Early Support for Infants and Toddlers provides early intervention services to families with children birth to age three with developmental delays or disabilities and their families. Eligible infants, toddlers and their families are entitled to individualized, quality early intervention services in accordance with the federal Individuals with Disabilities Education Act. Services are designed to identify infants and toddlers early and support them to be active, engaged and successful learners in a variety of settings—in their homes, in childcare, in preschool programs and in their communities. Families learn to support their children’s unique development. Best Starts contributed approximately 31 percent of total Early Support for Infants and Toddlers King County funding in 2017.

King County staff intentionally sought provider input, and Best Starts funding distribution reflects the recommended ratio between direct service per child and systems building to increase capacity.

Developmental Screening Landscape Analysis

Developmental screenings are a foundational element of health care and well-being for young children from birth through five years. Celebration of developmental milestones

and early identification of needs and provision of appropriate supports and services ensure that interventions happen when children’s developing brains are most capable of change.

While we know that developmental screenings are occurring in different settings throughout the county, we lack a comprehensive, accurate overview of where and when they occur. We also lack knowledge of such details as: Who conducts these trainings? Which tools are being used? When needed, do families experience a warm hand-off to services and supports? What percentage of families referred access services and supports, and what are the developmental outcomes for their children? How are the screening tools meeting or not meeting the needs of diverse populations? This information will not only inform us of successes, gaps and disparities, but will also serve as the baseline data against which we will evaluate our efforts to implement universal screening.

The Landscape Analysis process will last through January 2019 followed by a Strategic Plan developed in collaboration with stakeholders. The Strategic Plan will provide recommendations for how Best Starts can achieve universal developmental screening.



Mateo’s story

Born three and a half months early, Mateo came home after 103 days in the NICU. Boyer Children’s Clinic came alongside Mateo and his family with weekly physical therapy visits in the home. He has mastered fine motor skills and made incredible social-emotional development strides.

“I find joy in seeing the progress, big and small, that he makes each day.”—Mateo’s grandmother

Home-Based Services

Investment amount: \$6.6 million in 2017



Home-Based Services are a type of relationship-based support provided to pregnant individuals and parents of children birth to age five where they live. Home-based services provide a range of resources and supports that contribute to improved maternal-child health outcomes, increased parenting knowledge and confidence, reduction in parent stress, strengthened parent-child attachment, and positive child development.

Best Starts for Kids understands that families need a range of different home visiting services to best meet their needs and leverage community resources and expertise, with many different types of evidence to show what works—from randomized control trials to community-defined and practice-based evidence.

To support building a system that meets the needs of all families in King County, Best Starts will invest in a continuum of services by funding three program areas:

1. Evidence-Based and Evidence-Informed Home Visiting Programs: These programs are regular, sustained, relationship-based, standardized home visiting models that have a substantive research base demonstrating evidence of effectiveness.

- 2. Parent-Child Home Program** is a specific evidence-based program that Best Starts funded separately through a partnership with United Way of King County.
- 3. Community-Designed Home-Based Programs:** Evidence-Based and Evidence-Informed Home Visiting Programs have traditionally served white populations. Best Starts' commitment to equity leads us to honor alternative home visiting models such as those that draw upon community-defined evidence and practice-based evidence to provide prenatal to five services to families where they live, focusing on communities with which evidence-based programs have not been tested.

Best Starts is providing resources to awarded programs to support them in integrating early supports for infants and toddlers such as developmental screening.

Home-Based Services Progress

In 2017, Home-Based services:

- » Funded 11 Evidence-Based and Evidence-Informed Programs, including two new programs.
- » Partnered with the City of Seattle and United Way of King County to sustain current levels of PCHP service and expand to new families and communities through 17 awards.
- » Recognizing our limited knowledge, Best Starts invited specific communities to help inform upcoming 2018 RFPs. In partnership with the University of Washington School of Nursing, we hosted learning conversations with 15 service providers and held three community collaborative cafes that guided our efforts.

28

community partners

1,289

home-visiting spaces available

13,039

visits completed

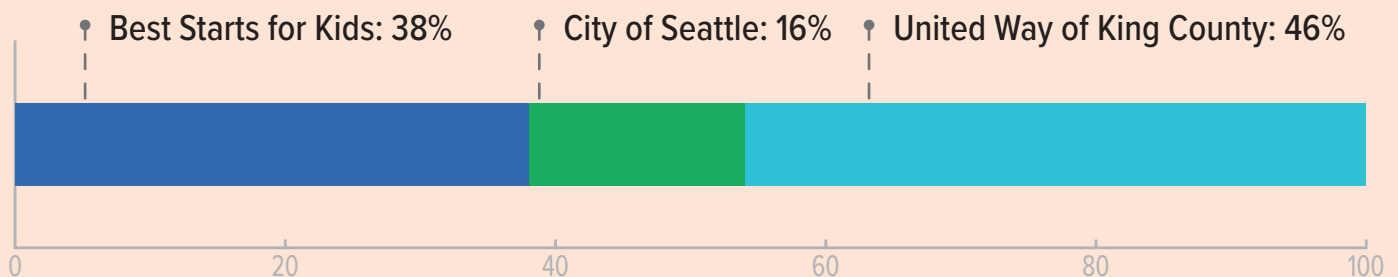
Upcoming in 2018

In 2018, Home-Based Services will release two additional RFPs. In April 2018, Best Starts released an RFP for Community-Designed Home-Based Programs and Practices. This RFP will support 10 organizations to develop new, or strengthen currently operating, home-based services that draw upon community-defined evidence and/or practice-based evidence. Organizations selected for this process will be awarded a six-month program development grant to fully develop a usable innovation and two years of program funding at \$250,000 each year to implement and improve on the program.

In March 2018, Best Starts released an RFP for Capacity-Building Supports for Home-Based Services. This RFP will invest in a capacity-building team to support program development, strengthen infrastructure, and build a community-based partnership board for home-based services. The capacity-building supports will be evaluated.

Leveraging partnerships to expand the Parent-Child Home Program

Parent-Child Home Program is a funding partnership among Best Starts for Kids, United Way King County and the City of Seattle. With the \$1.5 million awarded by Best Starts in 2017, the partners will serve 346 additional King County families, the majority of whom live outside Seattle and are part of refugee and immigrant communities.



Evidence-Based and Evidence-Informed Programs

The Home-Based Services strategy made its first investments in home visiting programs that have some form of evidence supporting the intervention. To qualify for this opportunity, programs needed to meet one of the evidence level criteria below:

- » Evidence-Based Programs use a standardized, well-defined model that has been proven effective through rigorous research design when implemented with fidelity.
- » Evidence-Informed Programs use a documented model that has been shown to produce positive outcomes in at least one comparison study.

For the 2017 Evidence-Based and Evidence-Informed funding opportunity, we received 22 applications requesting over \$5 million.

Best Starts invested over \$2.5 million in 11 programs. Of these, five were Parents as Teachers, two Community-Based Doula, two Child-Parent Psychotherapy, one CHERISH, and one Early Head Start Home-Based.

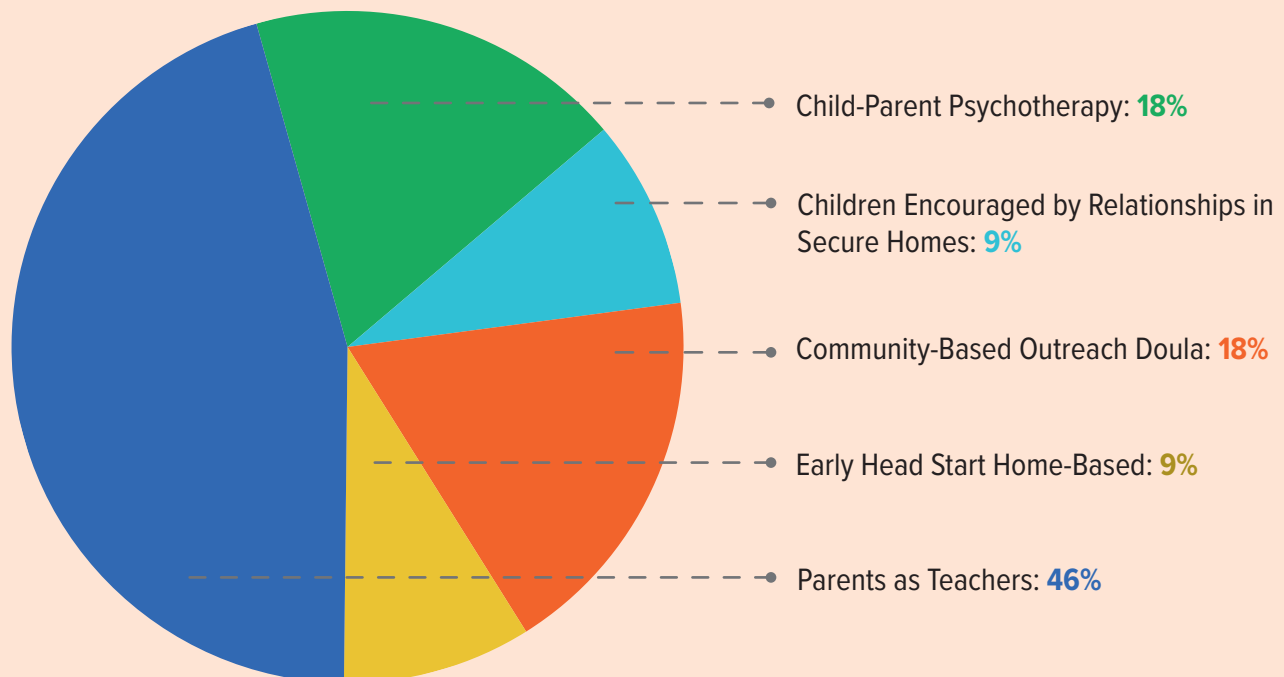
Best Starts supported the start-up of two new programs, one Community-Based Doula and one Parents as Teachers.

These dollars will provide intensive supports to over 300 families across King County.

Parent-Child Home Program

The Parent-Child Home Program supports parents of two and three year olds through educational play that helps caregivers develop their children's cognitive and social-emotional skills. Through modeling behaviors, culturally matched home visitors support parents in learning how to stimulate their child's ongoing learning in their own home. In 2017, Best Starts partnered with the City of Seattle, United Way of King County and Thrive Washington to sustain existing levels of service and to expand to new families and communities. These awards maintain over 950 home visiting slots. Through the expansion RFP, partners awarded funding to five already existing providers for expansion slots and eight new providers to implement PCHP for the first time. By the end of the second year of this two-year program, an additional nearly 350 PCHP slots will be available. Moving forward, a leadership team will plan for and promote the ongoing sustainability of PCHP in the county.

2017 Home-Based Services Awards by Home Visiting Model or Program



Angie & Edwin's story

Mentors helped them get on track to achieve their goals

A small mistake like shoplifting shouldn't have lifelong consequences for a young person. "Angie" and "Edwin" were both smart, determined young people who found themselves in need of support and guidance after being involved in shoplifting incidents at a mall. They were referred to Glover EmpowerMentoring (GEM) through Best Starts for Kids' T3AMS (Theft 3 and Mall Safety) program.

"Like many of our youth, he had made a mistake," said Edwin's case manager at GEM. "Our program allowed him to get some much-

needed words of reason to understand the gravity behind his decision-making." GEM's mentoring program gave Edwin a place to talk about his life experiences and feel heard, as well as a trusted adult to help him understand his decisions. Through his relationship with his mentor, Edwin was able to think through what he wants for himself and his life, and the program brought out a sense of responsibility. "I am more open to help others," he said, "something I learned from [my case manager]." He is currently a successful student at the University of Washington; he completed his last quarter with a 3.9 GPA.

Angie and her case manager also built a close relationship, meeting often to discuss her strengths and goals. Through her work with GEM, Angie developed a more positive connection to herself and found strength and determination to overcome challenges and pursue her goals. She enrolled in Renton Technical College and is on track to earn her G.E.D. To complement her education, Angie also participated in the T3AMS job readiness program through Seattle Goodwill, learning about team building and other skills to prepare for employment.

GEM's case managers build strong, supportive relationships with young people. Both Angie and Edwin continue to stay in touch and find support from their mentors as they pursue their goals.

Left, Angie and Edwin's case managers and GEM Executive Director at the Community Resource Center at Westfield Southcenter Mall. Case managers based at the mall provide immediate on-site support to young people, and referrals to ongoing services.



Youth Development

Investment amount: \$12.2 million in 2017



In order to increase opportunities for youth to positively develop as whole people, Best Starts for Kids invests in mentoring and leadership opportunities, as well as positive identity development and opportunities to learn how to develop healthy and safe relationships. These four strategies are collected under the umbrella of Youth Development.

Funding for Youth Development is groundbreaking for the County. There has never been public funding for this type of broad support for youth programming. The County received an unprecedented

number of applications that spanned the entire county. The high application volume was in part due to outreach by Best Starts for Kids staff and technical assistance provided to support organizations in applying for funds. The overwhelming interest in this funding, however, underlines the need for stable longer term funding for these types of programs so that there will be sufficient opportunities for all youth.

Above, youth from the Vietnamese Friendship Association's Project R.I.S.E., one of 32 youth development programs expanded by Best Starts for Kids. The program provides youth leadership and engagement opportunities for immigrant and refugee young people in Seattle and South King County.

Youth Development Progress

Thirty-two youth-serving organizations received Best Starts for Kids funds to provide youth development services. The RFP process prioritized funding community- and youth-led programs that incorporate youth voices and leadership in program design and implementation. Prioritizing youth leadership further develops young people’s skills as they design programs that meet their needs.

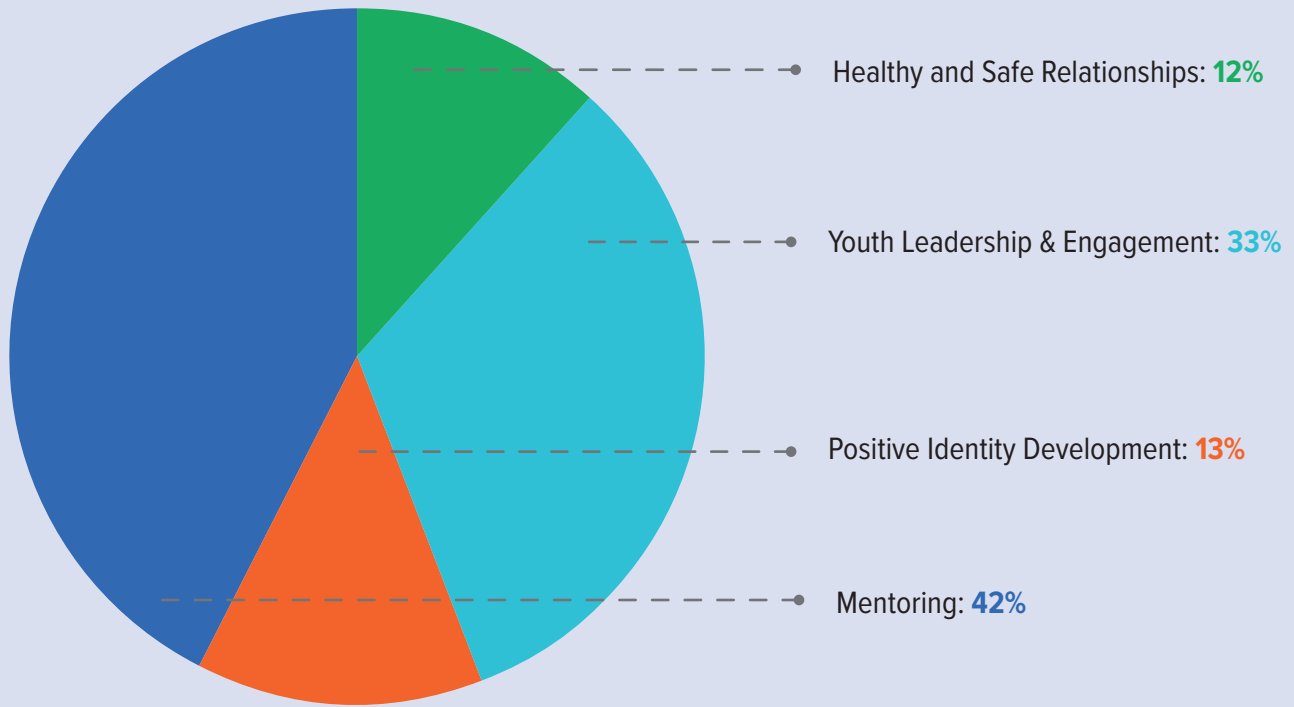
32
community partners

Upcoming in 2018

Best Starts will fund youth development programs throughout King County, and continue to support and work with organizations to strengthen youth development programs and foster collaboration between organizations invested in youth development.

171
RFP applications

Youth Development Investments by Strategy



Note: This breakdown reflects primary strategies by contract. Many contracts involve multi-strategy efforts.

Mentoring

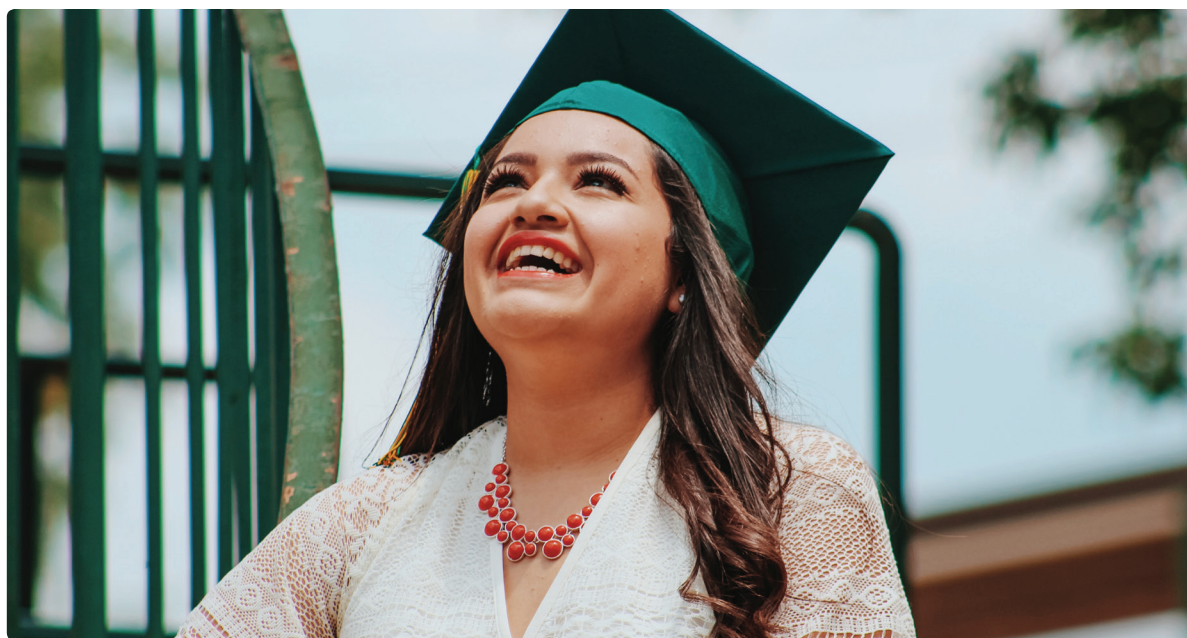
Best Starts mentoring programs support young people as they go through the challenges, major changes and transitions that often occur in adolescence. A mentor is a trusted, experienced advisor with a long-term commitment to provide consistent guidance and support to a young person.

The Youth Development strategy expanded mentoring programs throughout King County. For example, the Trail Youth in Snoqualmie Valley is building a coffee house where mentors and youth facing major life challenges can meet in a safe, engaging environment. In Rainier Valley and South King County, Friends of the Children will expand their program to pair young people with limited access to resources with a long-term, professional mentor to support them through challenges.

Youth Leadership and Engagement

Young people are more likely to be successful in school and life when they have sense of agency, a voice in their lives, and are able to make decisions for themselves and contribute to the health and success of their community. Best Starts for Kids supports community-based leadership and engagement opportunities that support young people to develop confidence, independent thinking, purpose and healthy connections to their community. For example, the Latino Community Fund is building leadership skills with youth of color through the Alianza Leadership Network, with an emphasis on lifting the voices of Latinx youth and young adults through civic engagement and leadership trainings.

Young people are more likely to be successful in school and life when they have sense of agency and a voice in their lives. Best Starts will partner with Latino Community Fund to build leadership skills and civic engagement with youth of color.



Positive Identity Development

When young people have pride in who they are as a whole person and a feeling of belonging their self-confidence, mental health, and well-being are positively impacted. Best Starts for Kids funding supports young people to develop positive connections to their identities, culture and heritage. For example, Best Starts supports World Mind Creation, a program developed by a young leader in the Somali Community to increase the network of support available to immigrant and refugee youth and their limited English speaking families. The program trains and employs first and second generation refugees and immigrants as mentors and outreach specialist who serve as cultural liaisons between youth, families and systems.

Healthy and Safe Relationships

Adolescence is a critical period for shaping lifelong norms for relationships. Best Starts for Kids supports programs that equip young people with tools to identify, form, and build healthy and safe relationships with peers. These programs provide young people with the tools they need to surround themselves with people who will be positive influences on their life choices. For example, The DOVE Project on Vashon Island partnered with Best Starts to strengthen its existing Teen Council, an evidence-informed peer education program that supports young people to develop as leaders and educators as they work with their peers to understand healthy relationships and sexual health. Teen Council leaders act as Peer Educators within Vashon High School and teach health classes to 100 percent of the McMurray Middle School students.

School-Based Partnerships

Investment amount: \$15.7 million in 2017



Regardless of race, ethnicity or cultural identity, all children and young people in King County should be able to access school environments that support positive growth and development. Best Starts for Kids School-Based Partnerships strategies aim to create school environments that are safe, supportive, respectful and engaging for all young people, families and school staff.

To achieve this goal, Best Starts promotes partnership between schools, school districts, community-based organizations, youth and families. This strategy supports school environments that provide high

expectations and high supports for all young people; promote trusting, consistent and accessible relationships; and ensure physical and emotional safety. The School-Based Partnerships strategy embrace a whole-child approach, reaching young people where they are with in-school physical and mental health services, while working with schools and their partners to promote social and emotional well-being.

In 2017, Best Starts for Kids partnered with School's Out Washington to expand access to quality before, after school, weekend, and summer learning and enrichment opportunities for elementary and middle school students.

School-Based Partnerships Progress

Best Starts School-Based Partnerships strategies launched in 2017 with the following key activities:

- » 96 “mini grants” awarded to schools and partner organizations across King County to support Trauma-Informed and Restorative Practices. Best Starts held listening sessions with youth, parents and educators to inform development of an RFP released in early 2018 to support innovative partnerships to prevent and address the impacts of trauma in the school environment.
- » 56 schools in 13 school districts received awards to plan to implement Screening, Brief Intervention, and Referral to Services (SBIRT), a mental health and substance use screening tool.
- » Three new School-Based Health Centers opened in Bellevue, Renton and Vashon Island serving almost 1,000 young people, and 12 existing health centers received funding for enhanced services.
- » 32 organizations were awarded funding to expand out of school learning and enrichment opportunities across King County.

205
community partners

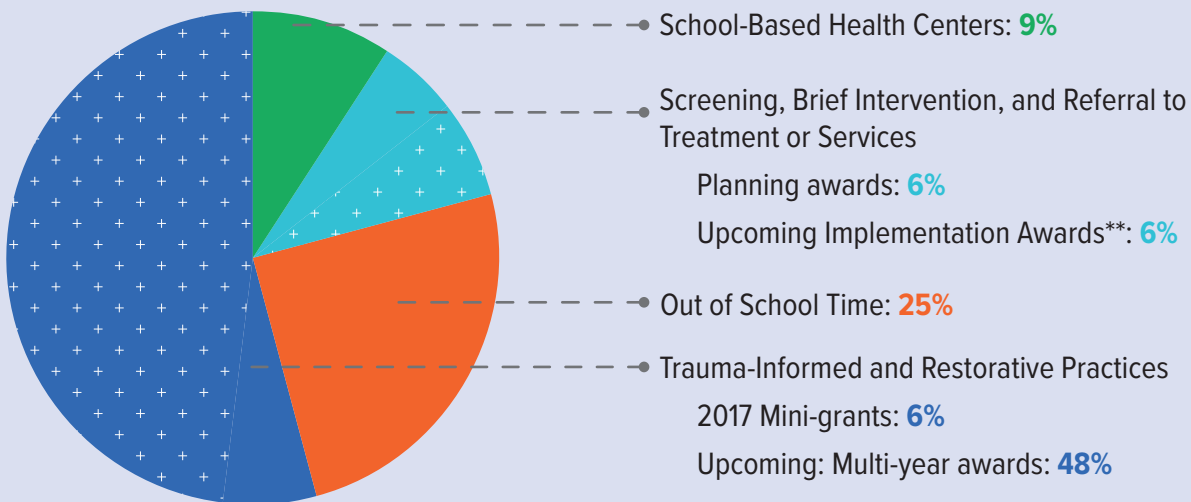
3
new school-based health centers

32
out of school learning partners

Upcoming in 2018

Combined Mental Illness and Drug Dependency sales tax and Best Starts investments totaling \$2.6 million will be awarded to school districts to provide Screening, Brief Intervention, and Referral to Services (SBIRT) in middle schools. Best Starts will also award \$6.5 million per year over three years to schools and their partners to expand trauma-informed and restorative practices work. The Best Starts Data and Evaluation Team will conduct a “deep dive” evaluation effort to measure the combined impact of Best Starts school-based investments and outcomes for young people, education policies and systems.

School-Based Partnerships Average Annual Investment by Strategy*



**This chart reflects average annual contract amounts across multi-year contracts.
 **Combined Best Starts for Kids and MIDD funding.
 Upcoming funds reflect RFP processes initiated in late 2017.*

Trauma-informed and Restorative Practices

The overarching goal of this strategy is to support projects that utilize community-centered practices to nurture students' social, emotional and academic development, improve school culture and climate, and reduce the use of punitive and exclusionary discipline practices. Actively confronting racism in educational institutions is foundational to this goal.

Ninety-six schools, school districts and community-based organizations received awards to better address the impacts of trauma and promote resilience. These year-long awards of up to \$10,000 allowed partners to explore new and innovative approaches to expand social and emotional learning opportunities; use restorative and community-building practices such as peace circles; implement training and professional development for staff on a range of topics related to the impacts of childhood adversity; and support classroom practices with books, curricula and other supplies.

Screening, Brief Intervention, and Referral to Services (SBIRT)

Screening Brief Intervention and Referral to Services (SBIRT) is a school-based strategy to prevent substance use and promote mental health for middle school students.

Best Starts is currently piloting the Reclaiming Futures' SBIRT model in 21 middle schools in 12 King County school districts. Best Starts for Kids also awarded \$534,945 to 56 middle schools in 13 districts for planning grants to implement SBIRT. In 2017 staff held three information sessions about SBIRT funding, and facilitated five two-day Implementation Planning Workshops for the 56 middle schools awarded planning funds.

Out of School Time

Best Starts for Kids partnered with School's Out Washington to provide high-quality and culturally relevant after school, weekend, and summer learning and enrichment opportunities for elementary and middle school students. The Out of School Time strategy uses two funding models developed based on community feedback:

- » Place-Based Partnerships: Partnering with two or more organizations to provide comprehensive and consistent summer and afterschool programming in high-need neighborhood and school communities.

- » People of Color-Led organizations: Strengthening program capacity and reach for culturally-responsive out of school time programs for and by underserved communities of color.

A total of 19 grants were awarded—seven Place-Based Partnership grants representing 26 organizations, and 12 People of Color Led grants. In addition to providing services, the selected organizations will engage in a quality improvement process focused on positive youth interaction and engagement.

School-based Health Centers

School-Based Health Centers provide comprehensive primary care and mental health services to children and adolescents in the school setting. In 2017, three new Best Starts-funded school-based health centers in Bellevue, Renton and Vashon Island served nearly 1,000 additional King County children and youth. Building-level staff and providers within the new clinics are working hard to build trusting relationships and coordinate efforts to better serve students.

Twelve existing school-based health centers in Seattle and King County received funding to meet emerging needs for mental health care, substance use prevention, and health care services. Best Starts funds facilitated system-wide quality improvement, professional development training and technical support provided by Public Health program staff. Staff continue to foster ongoing leadership engagement and commitment at the school district level.



Above, International Community Health Services staff at the Seattle World School School-Based Health Center.

Healthy and Safe Environments

Investment amount: \$1.8 million in 2017



The Healthy and Safe Environments strategy area works with community partners at multiple levels to create healthy and safe environments where children, youth and families can reach their full potential. Healthy and safe community environments include those with safe, welcoming places to live, learn, work and play. This strategy focuses on creating structural level changes that promote lifelong health and well-being for individuals and communities.

To this end, the Healthy and Safe Environments strategy focuses on changes to policies and systems in four areas:

- » Healthy Food Access
- » Access to Physical Activity
- » Reduction of Exposure to Unhealthy Substances and Dangerous Products
- » Increasing Safe and Health Promoting Environments

Above, children play at the Seattle Children's PlayGarden. Best Starts for Kids funding allows the PlayGarden to extend their hours to the afternoons and weekends so staff can help children who have disabilities navigate the garden, play with animals, and interact with other children at no cost to parents or caregivers.

Healthy & Safe Environments Progress

In 2017, this strategy area focused on capacity building with community partners, assessing the policy landscape, developing community partnerships, and supporting youth voice in program design and planning. Healthy and Safe Environments partners built and strengthened connections in order to coordinate efforts between community partners, institutions, governments and funding partners to create collective impact. Across King County, 545 youth and community members participated in trainings and workshops around policy and systems change.

In 2017, Best Starts partnered with the Auburn School District to launch an online Physical Education curriculum and grading platform that will allow teachers and students to set individualized goals and objectively track progress in physical fitness. Best Starts funds allowed the district to purchase Polar heart rate monitors to assess baseline fitness and illustrate improvements in every student. This system change will improve the Physical Education experience of over 16,000 students in the Auburn School District.

Upcoming in 2018

Best Starts partners will continue to engage communities to create safe, welcoming places to live, work and play in King County. For example, trainings on protecting immigrant students and clients through “sensitive location” designation and safety planning will be provided to 40 organizations, along with tailored assistance for implementing organizations. Youth will participate in running the Kent East Hill Farmers Market. Seattle Public Schools will ensure that all 7th graders receive the Project Alert Curriculum to prevent the use of alcohol and tobacco. Pool facilities and programs will be made accessible to families experiencing homelessness. A toolkit to help youth serving organizations engage children of differing abilities through play will be available to organizations across King County.

19

community partners

545

people trained in systems change

125

connections made or strengthened between partners

84

systems and environments improved

Students show produce grown at Seattle Public Schools' Interagency Academy School Garden. With funding from Best Starts for Kids, UPower provides summer community gardening classes, physical activity classes, and safe afterschool activity spaces for students at Interagency Academy. Photo credit: UPower/Alene Simons.



Adolescent Immunizations

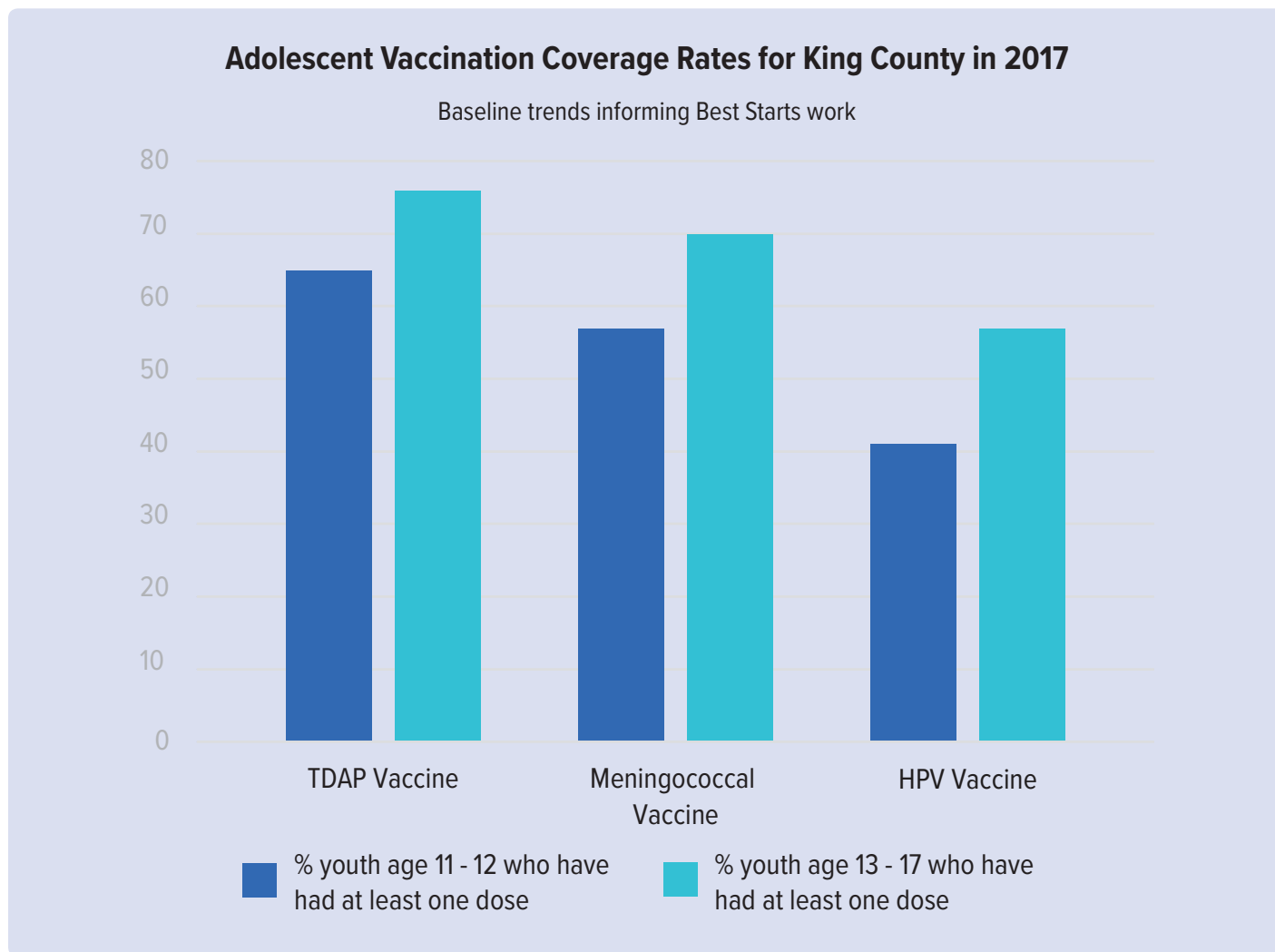
Investment amount: \$626,000 in 2017

Vaccines are one of the most successful ways known to prevent serious infectious diseases and can even prevent some types of cancer-causing viruses such as hepatitis B virus and human papillomavirus. This makes immunization a key strategy in promoting a healthy future for youth.

Best Starts for Kids Adolescent Immunization Collaborative aims to increase the number of adolescents who receive all recommended vaccinations by age 18. With Best Starts for Kids funding, Public Health’s Immunization Program contracted with the University of Washington to establish a learning collaborative that will engage health care providers in quality improvement activities aimed at increasing adolescent vaccination coverage rates in King County.

Upcoming in 2018

In 2018, Public Health will work with the University of Washington, as well as other key community stakeholders involved in adolescent health care, to design and establish the foundational structure, curricula and platforms needed to operate the learning collaborative. The goals are create a forum in which immunizations are a central priority, foster a culture of quality health care for adolescents, and allow health care providers to grow professionally through meaningful shared learning.



Transitions to Adulthood

Investment amount: \$1.8 million in 2017

While 90 percent of youth between 16 to 24 in King County are in school or working, young people who are not engaged in school or work face significant challenges.¹ The right supports and opportunities can help youth re-engage with education, job training and other services to successfully transition to adulthood. Best Starts for Kids supports youth and young adults facing challenges to complete high school, and move on to secondary education or employment.

These services complement and enhance efforts that are already under way in King County to support youth and young adults to achieve life success. Best Starts funding expands peer support to help youth navigate services, expands behavioral health services, and provides community-based support for young people to complete high school and pursue post-secondary education. Providing these services helps young people who face challenges overcome barriers to higher education and career credentials and gain access to fulfilling employment.



In 2017, King County hired four Peer Connectors, pictured above. Peer Connectors are young adults who have faced many life challenges. They offer a unique perspective and ability to connect with other young people, navigate the many employment and education programs for youth and young adults, and help them re-engage in services.

Transitions to Adulthood Progress

In 2017, Best Starts for Kids provided ongoing funding to support the Peer Connectors pilot project, which provides peer supports to link young adults to education and employment programs. Best Starts released two RFPs to provide services to help youth stay in school and transition to post-secondary education or advanced training and to gain access to behavioral health services while working towards their secondary credential. Nine partners received funding to provide education and employment supports and behavioral health services at re-engagement centers.

Upcoming in 2018

Best Starts for Kids will continue to support community partners and engage young people with high-quality services. The behavioral health providers plan to serve 390 young people, the college navigation providers plan to serve 320 young people, and the Peers Connectors plan to reach out to at least 1,000 young people in 2018.

¹ Percentage of youth and young adults ages 16-24 who are connected to their community by being currently employed or enrolled in school in the last three months. King County average, 2011-2015. American Community Survey, US Census Bureau. Best Starts for Kids Indicators.

9

community
partners

272

young people
served

Behavioral Health Services at Youth Engagement Centers

Best Starts for Kids completed an RFP process to select partners to provide behavioral health services at one of the County's Opportunity Youth Re-engagement Centers. A 2015 study by the Washington Department of Social and Health Services found that 41 percent of young people who are not engaged in school or work in Seattle/South King County had a mental health condition, and 24 percent had a substance abuse disorder.¹ Four providers received funds to provide services: WAPI, Asian Counseling and Referral Service, Ryther and Therapeutic Health Services. Services include both mental health and substance use disorder counseling. Services will be available at five re-engagement centers in Shoreline, Federal Way, Kent, Tukwila and South Seattle.

Transitioning to Post-secondary Education

Gaining employment is key to successfully transitioning to adulthood. In 2017, Best Starts for Kids completed an RFP process and selected five agency partners to provide support to help young people finish high school and transition to post-secondary education: Refugee Women's Alliance, Life Enrichment Group, Seattle Education Access and Open Doors

for Multi-Cultural Families. These partners provide ongoing support to young people as they work toward high school graduation or a G.E.D. Services are countywide and focus efforts on young people with historically low graduation rates. Best Starts also partnered with ANEW to help young people gain access to apprenticeships.

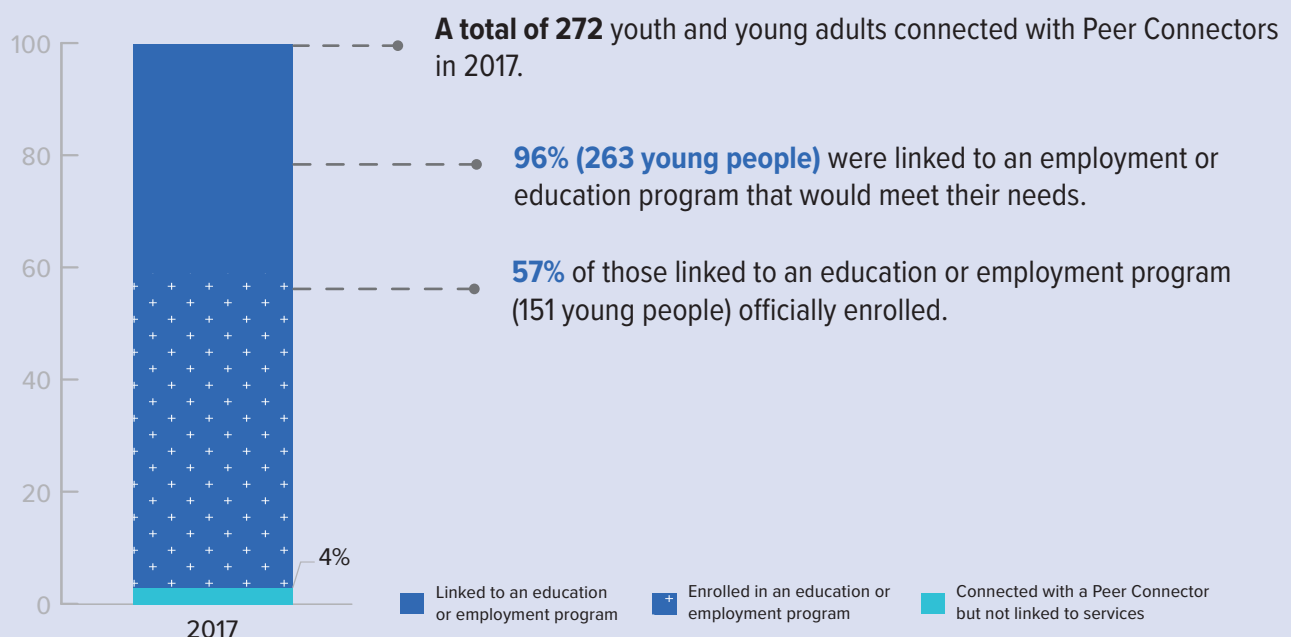
Peer Connectors Project

King County currently has almost 30 different education and employment programs for youth and young adults. When asked, many young people did not realize all of the resources available and did not always know how to choose the right program for them. The Peer Connectors Project began as a pilot project to help youth and young adults navigate resources, supported by United Way of King County. Peer Connectors are young adults and have faced challenges themselves. They offer a unique perspective and ability to connect with other young people, and help them re-engage in services.

In the fall of 2017, Best Starts for Kids provided ongoing funding to continue and enhance the successful pilot. King County hired four young people to work as Peer Connectors in the fall of 2017, and they have already connected with over 270 young people in King County.

1 Patton et al. 2015. Opportunity Youth: Young People Disengaged from School and Work in South King County. Olympia, WA: DSHS Research and Data Analysis Division. <https://www.dshs.wa.gov/sites/default/files/SESA/rda/documents/research-11-222.pdf>

Youth Served by Peer Connectors in 2017



Stopping the School-to-Prison Pipeline

Investment amount: \$7.4 million in 2017



Photo by Tim Aguero Photography.

Best Starts for Kids supports efforts that work toward eliminating the ‘school-to-prison pipeline’ and building a system that helps all youth and young adults, especially youth of color, live up to their full potential and pursue their aspirations with the support of their communities. The strategy embraces values, beliefs and community partnerships that create a ‘school-to-life success’ pipeline for youth and young adults.

Best Starts for Kids investments acknowledge and build upon young people’s strengths and resources, and develop accessible, culturally reflective avenues of community support.

Investments provide community-based support to youth and young adults who are at-risk of, are currently, or have been involved in the juvenile justice system and face challenges staying in school, completing high school, and gaining access to higher education and employment opportunities. Historically, this has been true for youth and young adults of color who are impacted by historical and racial trauma and systemic oppression. Best Starts for Kids investments support these youth to heal, embrace their worth and cultural identity, engage in positive opportunities, and be supported by their communities.

Creative Justice partners with Best Starts for Kids to expand their program to provide a community-based alternative to secure detention for court-involved youth. Under the guidance of mentor artists, participants consider how systemic oppressions such as racism and classism intersect with mass incarceration, and create artworks that amplify their voices and promote change.

Stopping the School-to-Prison Pipeline Progress

Since programming began during the spring and summer of 2017, 598 youth received services through the Stopping the School-to-Prison Pipeline strategy. Of those youth, 325 enrolled in services, including case management, mentoring, education and employment services. An additional 43 community members received training as trusted messengers as part of an effort to build a sustainable network of community supports for young people.

In collaboration with multiple stakeholders, Best Starts launched the Theft 3 and Mall Safety (T3AMS) pilot program at the Westfield Southcenter Mall to connect young people who are accused of shoplifting to immediate on-site support along with referrals to ongoing services and opportunities. Providing these services supports youth to achieve their full potential and helps break the harmful cycle of arrest and prosecution.

In December, Best Starts completed an RFP process to expand community supports for youth and young adults impacted by the juvenile justice system. Ten community agencies were awarded \$4 million in funding to support efforts that build relationships with youth and young adults to support them as they work toward their goals and provide relevant resources for education, job training, mentoring and other crucial opportunities.

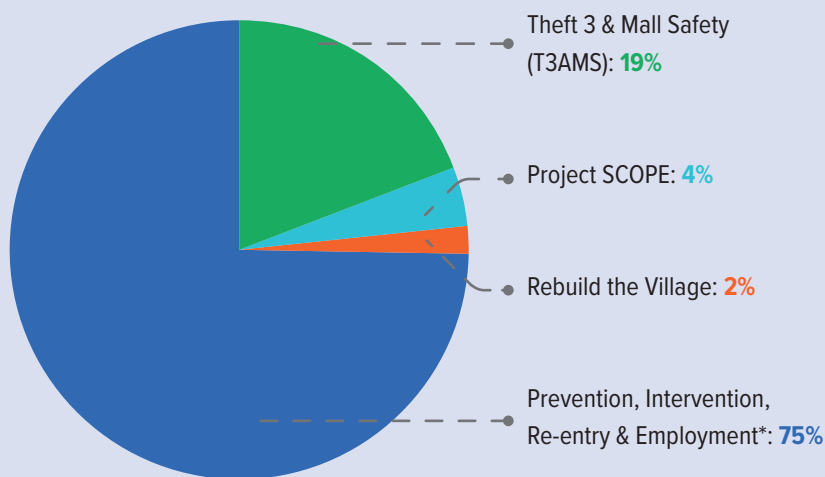
Upcoming in 2018

In 2018, the strategy will focus on building capacity among community partners and convening communities to build solidarity and align efforts within King County. Best Starts for Kids will partner with 10 community agencies to fund community supports for youth and young adults impacted by the juvenile justice system throughout King County.

17
community partners

598
youth received services

**Stopping the School-to-Prison Pipeline
2017 Investments by Strategy**



**This strategy includes awards to fund community supports made in December of 2017. Contracts for these awards were executed in 2018.*

Theft 3 and Mall Safety (T3AMS)

The Theft 3 and Mall Safety (T3AMS) project is a pilot project designed to lower the number of youth theft cases and charges in Tukwila at the Westfield Southcenter Mall. Working together as partners, Westfield mall management, mall retailers, mall security, the Tukwila Police Department, King County Prosecuting Attorney’s Office, King County Department of Public Defense, Glover Empower Mentoring, SafeFutures Youth Center, and Horn of Africa Services encourage positive behavior and connect young people who are accused of shoplifting to immediate on-site support along with referrals to ongoing services and opportunities.

Through these efforts, numerous youth have already had their life trajectory redirected from potential lifelong implications of criminal

charges due to a small mistake to community supported employment pursuits. In 2017, T3AMS community support specialists provided on-site diversion services to 84 youth accused of shoplifting or causing a disturbance at the Westfield Southcenter Mall. At the end of 2017, 53 of those youth accepted pre-filing diversion with the Prosecuting Attorney's Office and 41 enrolled into longer-term support services, including mentoring supports and referral to needed services such as education and employment programs. Ten youth enrolled in an employment program provided through Seattle Goodwill Industries.

Additionally, the first year of the pilot project provided lessons on convening diverse stakeholders and sustaining effective partnership among businesses, local governments, law enforcement and community agencies.

Project SCOPE

Project SCOPE is a pilot project that started in the fall of 2016, funded through the Prosecuting Attorney's Office. Best Starts for Kids funding for the project began in the summer of 2017 and comprises 58 percent of the 2017/18 project budget. Best Starts for Kids partnered with the King County Prosecuting Attorney's Office, Neighborhood House, Highline College and TeamChild to provide education and legal services to justice-involved young people. Project SCOPE served 81 youth during 2017.

The time and resources needed to effectively serve justice-involved young people with serious offenses and help them get back on track did not align with Highline College's policies and practices. Ultimately, Highline College decided to discontinue their service, time, and resource intensive commitment to the pilot project. Best Starts for Kids and the Prosecuting Attorney's Office are currently partnering with TeamChild and Neighborhood House to identify alternative education services for those meant to benefit from the pilot project, including those formerly enrolled.

Prevention, Intervention, Re-entry, and Employment

Best Starts for Kids partners provide outreach, case management and mentoring services that are an integral part of an effort to address the needs of youth and young adults in local communities most impacted by inadequate education resources and economic opportunities, and increased gang and gun violence. These providers reflect the racial and

cultural background of those they serve, and many build relationships with youth and young adults where conventional institutional practices are less successful.

Providers create opportunities for youth and young adults to access economic and academic opportunities. The youth and young adults learn to identify internalized racial inferiority and are given tools to counter institutionally racist community and media pressures. Partners hire young adults to work with youth, host culturally relevant events, and utilize peacemaking circles to cultivate unity and dignity.

In 2017, Best Starts for Kids provided mentoring services to 48 youth through the Stopping the School-to-Prison Pipeline strategy. As of the last quarter of 2017, all 48 youth were regularly participating in group or individual mentoring sessions. Outreach and case management programs connected with 385 youth through outreach and enrolled 155 youth (40%) in longer-term services.

Best Starts for Kids also hosts a monthly gathering to foster regional solidarity for direct services providers. At the meeting, providers share programmatic ideas and resources, and promote self-care and support to sustain the work.

Rebuild the Village

Best Starts for Kids partnered with the King County Superior Court to co-sponsor the Rebuild the Village pilot project focused on capacity building and funding for credible messengers. Credible messengers are local community members who share experiences with the young people they serve, and service providers who enhance the existing network of services available for youth and young adults most impacted by the justice system. The pilot project gives access to dynamic and culturally-responsive training curriculum that further builds providers' skills.

The Rebuild the Village project helps credible messengers collaborate with community-based service providers to provide a wider range of services than typical service models accommodate, such as engaging youth and young adults in hard to reach settings, reaching out during non-standard times of the day or week, and reaching out through key community relationships connected with the young people served. Since the pilot project began in the summer of 2017, there have been five local service providers trained to teach part of the curriculum, and 43 credible messengers trained through the pilot project.

Andrea's story

Case management built confidence to get back on her feet



After leaving a domestic violence situation and being laid off from her job, “Andrea” was facing a stay in a shelter with her 9-year-old son. She felt scared and alone until she connected with a case manager at Therapeutic Health Services through Best Starts for Kids’ Youth and Family Homelessness Prevention Initiative.

“If it wasn’t for her and this program, I don’t know where me and my son would be right now,” said Andrea. Their first task was to make sure that she and her son had a safe, stable place to live. Andrea’s case manager worked with her to find housing, and flexible funds from the initiative helped pay

move-in costs that would have been impossible for Andrea to pay on her own.

Their next task was finding a job. Andrea and her case manager met every week to look at job postings, refine her resume, and do mock interviews to prepare. Andrea’s case manager helped build her confidence and prepare to land a job she loves. “Now I have the best job ever, I feel... I have so much confidence now.”

“We’re doing very, very well,” said Andrea. “[My son] is doing very well in school now. I’ve noticed such a positive turnaround, not only for him, but for myself.”

Andrea plays with her 9-year-old son at a park. Andrea came to Best Starts for Kids partner Therapeutic Health Services after leaving a domestic violence situation and being laid off from her job. With support from the Youth and Family Homelessness Prevention Initiative, she found a job and got back on her feet.

Youth & Family Homelessness Prevention

Investment amount: \$3.6 million in 2017

Best Starts Youth and Family Homelessness Prevention Initiative provides case management and flexible funds to young people and families who have children who are at imminent risk of homelessness. Unlike the traditional approach to homelessness prevention that offers limited, one-time financial assistance, Best Starts for Kids' approach provides case managers with the flexibility to meet the specific needs of someone who is on the verge of homelessness. The individualized approach is based on a highly successful pilot project funded by the Bill and Melinda Gates Foundation.

Flexible funds allow case managers to provide individual solutions to young people and families facing homelessness. Examples include transportation or utility assistance, help finding a higher-paying job, or help understanding their legal rights as a renter. Case managers receive extensive training and peer learning opportunities through monthly learning circles covering topics such as civil legal advocacy, WorkSource resources and Fair Housing laws.

Over the course of the Best Starts for Kids levy, King County will invest \$19 million in the homelessness prevention initiative.

Progress & Upcoming in 2018

Best Starts for Kids awarded \$3.6 million to 25 community-based organizations to hire case managers and provide flexible funds to prevent youth and family homelessness. The initiative partners served 4,200 people in 2017. Ninety-four percent of people served were able to avoid homelessness and stay housed.

In 2017, King County hosted 10 learning circles and capacity building trainings for case managers.

The initiative was selected for an in-depth evaluation of homelessness prevention with the Abdul Latif Jameel Poverty Action Lab (J-PAL) at MIT and the Wilson Sheehan Lab for Economic Opportunity (LEO) at the University of Notre Dame.

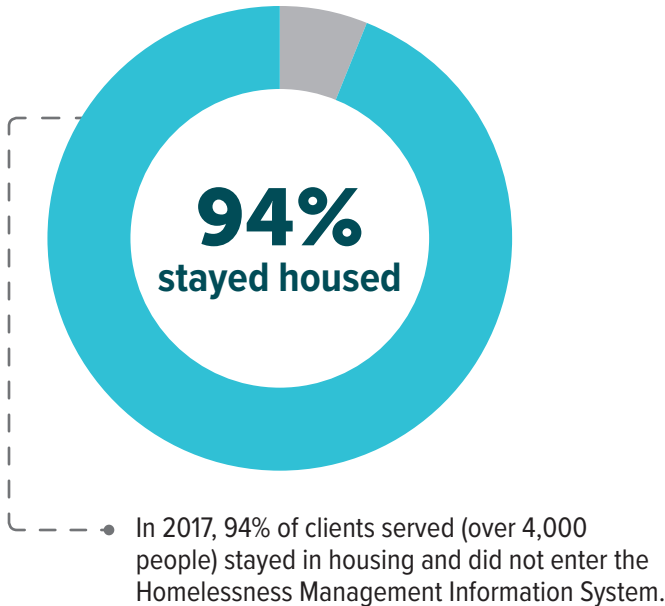


Left, Youth and Family Homelessness Prevention Initiative client Andrea and her 9-year-old son play at a park with their case manager from Therapeutic Health Services.

2017 Results: Youth & Family Homelessness Prevention Initiative

The initiative prevented over 4,000 people from experiencing homelessness.

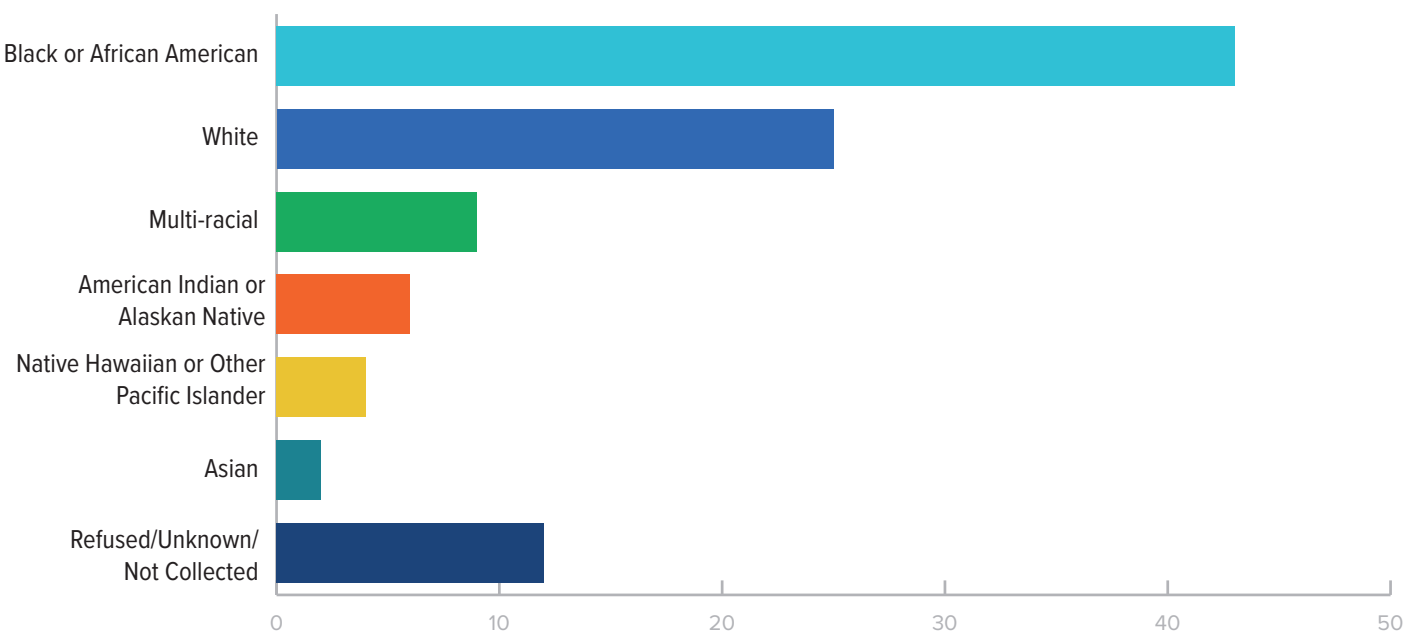
In 2017, the Youth and Family Homelessness Prevention Initiative served 4,200 people. This includes 1,100 families with children under 24 and 200 unaccompanied youth and young adults.



Equity & Social Justice

The Youth and Family Homelessness Prevention Initiative intentionally partners with agencies serving communities that are disproportionately impacted by homelessness. In 2017, over 60 percent of the people served were people of color, which is similar to the proportion of households becoming homeless in the Homelessness Management Information System.

Percentage of Families Served by Race



Community Health Board Coalition's Story

Building cohesion and leadership across cultural communities



Community Health Board Coalition leaders are creating a multi-cultural, collaborative model to influence health in King County through systems and policy change.

With recent investments from Communities of Opportunity, ten health boards are establishing the Community Health Board Coalition (CHBC) to strengthen social cohesion across groups, create a joint policy agenda and ultimately positioning the CHBC as a powerful voice for health.

The formation of this new coalition builds on the strengths of each community and includes the Somali Health Board, the Ethiopian Health Council, the LatinX Health Board, the Vietnamese Community Health Board, the Cambodian Community Health Board, the Pacific Islander Health Board, the African American Health Board, the Eritrean Health Board, the Iraqi/Arab Health Board, and the African Coalition Leaders Health Group.

Community health boards have demonstrated their ability to reach historically underserved populations by organizing and harnessing the expertise within a cultural community to address

health issues. For example, a dedicated group of community members came together in 2012 to form the Somali Health Board to address health issues relevant to the Somali community. This community-led approach has now become a model for identifying priorities within a community, creating solutions and mobilizing people to take action.

The newly formed Coalition is identifying strategies to create more accountability to community goals and include community members in the development of community programming that is run by government and other institutions. The CHBC has already highlighted some specific examples of systemic barriers facing their collective communities including a lack of access to health care services and transportation.

Communities of Opportunity

Investment amount: \$2.7 million in 2017

Communities of Opportunity (COO) is a growing movement of partners who believe every community can be a healthy, thriving community—and that equity and racial justice are both necessary and achievable. We believe that the most meaningful, just and sustainable solutions are generated in partnership with communities—who know what they need to be healthy and thrive.

Starting in 2014 as a partnership between King County and the Seattle Foundation, the initiative has grown to more than 150 organizations partnering together, with the voices of hundreds of community members guiding the way. Communities of Opportunity is a key pillar of Best Starts for Kids as children, youth and families can thrive when their communities are healthy and when our policies and systems support community priorities. Communities of Opportunity is setting a course for positive change throughout the region by addressing racial equity, tapping into existing community expertise and leadership, and strengthening community capacity to take on local challenges and bringing new resources into communities.

2017 was a year marked by expanding our relationships and investments across a growing network of community leaders and organizations. Our partners are advancing change in four intersecting priority areas:

- » Quality affordable housing for all—Preservation and development of affordable housing that is in close proximity to transit, jobs and education.

- » The right to be healthy—Access to health, affordable food and safe places outside to be physically active, especially for youth.
- » Increased economic opportunity—Workforce development that includes local hires, support of new local businesses, and inclusion of our youth.
- » Strengthened connections to the community—Increased civic participation and engagement, cultural preservation and access to safe public spaces.

Upcoming in 2018

In 2018, COO will invest in partnerships focused on systems and policy change and in new community-based partnerships in place-based and cultural communities. In addition, COO will take equity-based work to greater scale through technical assistance, workshops, forums and shared learning opportunities.

COO will also launch a participatory evaluation to assess outcomes toward strengthening community connections and achieving equity in the areas of health, housing and economic opportunity. Community partners will work with our national and local evaluation team to identify the most salient evaluation questions, plan the evaluation design, select relevant and appropriate performance measures and data collection methods, and gather data and interpret findings.



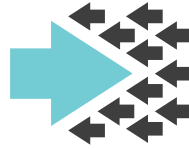
Communities of Opportunity isn't just about bringing new resources to the areas where they are most needed—it's about **tapping into existing community assets, and strengthening the capacity of communities** to proactively tackle these new challenges.

- Deanna Dawson, Executive Director, Sound Cities Association

When communities have voice and power in the decisions that impact their communities, it leads to broader community and policy changes that assure racial, health and economic equity. Therefore, three reinforcing elements are at the heart of Communities of Opportunity.



Community-based partnerships that drive change locally



Transformation of policies and systems to create and sustain equity at all levels



A learning community where our network of partners leverage the power of collective knowledge and experience to accelerate change

Amplifying Voices and Action in Place-Based Communities

In 2017, COO continued to support the work of the three original place-based partnerships who are leading the direction of this initiative. The learnings from these communities are built upon and shared across King County.

- » Rainier Valley community partners are focusing on shared ownership models to prevent displacement of historic cultural communities and to increase economic security.
- » White Center is anchoring multi-cultural businesses and partnerships in the community to prevent displacement of residents.
- » SeaTac/Tukwila community partners have established the Food Innovation Network, focusing on expanding economic opportunities and promoting health, particularly through healthy food.

Influencing Institutional, Systems and Policy Change

Policies and systems play an essential role in equity. Our institutions and policies shape who has access to wealth, health, and prosperity. Communities of Opportunity partners are building community capacity and integrating equity into policies at all levels: neighborhood, organizational, city, county and state.

Planning and outreach work in 2017 led to more than \$2.5 million in investments to create and sustain policies and systems that promote equity and create a more vibrant

King County. Grants to 27 nonprofits will bring together fifty different organizations to strengthen community connections, economic opportunity, health outcomes and housing for low-income and communities of color in King County.

Amplifying Impact Through a Learning Community

Communities of Opportunity’s vision is to share valuable tools and learnings between partners and with other aligned initiatives, and to provide structural support that will broadly benefit grantees and partners. The ultimate goal is to build a cohesive regional learning culture to sustain work towards equitable local outcomes. Learning Community will organize events and provide opportunities for technical assistance beginning in 2018.

2017 Financial Report

Best Starts for Kids Investments by Strategy

Investing Early: Prenatal to Age 5 Strategies	
Public Health Programs	
Partner	Funds spent in 2017
Maternal Support Services & WIC	\$3,523,000
Nurse-Family Partnership	\$320,000
Kids Plus	\$688,000
Family Planning	\$437,244
Perinatal Hepatitis B Prevention Program	\$81,651
Public Health Programs Total	\$ 5,049,895
Community-Based Parenting and Peer Supports: Basic Needs Resource Brokering	
Partner	Award committed through contracts in 2017*
Eastside Baby Corner	\$386,361.51
Tilth	\$182,778.82
Westside Baby	\$390,340.88
Community-Based Parenting and Peer Supports Total	\$959,481.21
*Pending contract final signature.	
Developmental Promotion: Early Supports for Infants and Toddlers	
Partner	Award committed through contracts in 2017
Birth to Three Developmental Center	\$170,788
Boyer Children's Clinic	\$305,928
Children's Therapy Center	\$699,112
Childhaven	\$6,480
Childstrive	\$17,052
Encompass Northwest	\$217,684
Hearing, Speech and Deafness Center	\$11,992
Kindering Center	\$790,262
Listen & Talk	\$63,332
Northwest Center	\$242,256
Northwest School for the Deaf & Hard of Hearing Children	\$15,848
Seattle Children's Hospital	\$1,200
University of Washington	\$29,268
WithinReach	\$8,062
Wonderland Development Center	\$150,300
Early Supports for Infants and Toddlers Total	\$2,729,564
Developmental Promotion: Developmental Screening Landscape Analysis	
Partner	Award committed through contracts in 2017
Cardea	\$525,000
WithinReach	\$250,000
Developmental Screening Landscape Analysis Total	\$775,000

Investing Early: Prenatal to Age 5 Strategies

Home-Based Services

Partner	Award committed through contracts in 2017
United Way of King County	\$4,510,058
Community Cafe Collaborative	\$10,000
Denise Louie	\$165,000
El Centro de la Raza	\$213,122
Friends of Youth	\$201,152
Kinding Center	\$273,500
Navos	\$273,500
Nurse Family Partnership	\$10,522
Open Arms Perinatal	\$275,000
Rainier Valley Corps	\$40,000
Renton Area Youth & Family Services	\$224,878
Thrive Washington	\$84,489
United Indians of All Tribes Foundation	\$226,423
Vashon Youth and Family Services	\$176,927
Home-based services Total	\$6,684,571

Sustaining the Gain: Ages 5 to 24 Strategies

Youth Development

Partner	Award committed through contracts in 2017
API Chaya	\$500,000
Arts Corps	\$520,000
Atlantic Street Center	\$500,000
City of Shoreline	\$543,355
Coalition for Refugees for Burma	\$470,403
Friends of the Children	\$296,400
Gage Academy of Art	\$180,000
Gender Diversity	\$350,275
Glover Empower Mentoring	\$199,980
Greater Maple Valley Comm	\$210,792
Institute for Community Leadership	\$299,445
Lambert House	\$303,591
Latino Community Fund of WA	\$504,457
LifeWire	\$470,000
New Horizons	\$215,000
Para Los Ninos de Highline	\$258,000
Rainier Beach Action Coalition	\$450,000
Skyway Solutions	\$450,000
Society of St. Vincent de Paul	\$450,000
Stempaths Innovation Network	\$500,000
The Arc of King County	\$450,000
The Dove Project	\$351,065
The Mockingbird Society	\$450,000
The NW Network	\$300,000
Trail Youth	\$400,000
Treehouse	\$296,400
Urban Native Education Alliance	\$240,015
Vietnamese Friendship Association	\$525,000
World Mind Creation Academy	\$500,000
YMCA of Greater Seattle	\$500,000
Young Women Empowered	\$466,000
Youth Eastside Services	\$123,060
Youth Development Total	\$12,273,238

School Partnerships: Trauma-Informed and Restorative Practices

Partner	Award committed through contracts in 2017
Alternative Counseling One LLC - Kent Phoenix Academy, Meeker Middle School & South Lake High School	\$10,000
Art with Heart	\$10,000
Arthur Jacob Elementary School	\$9,780
Arts Corps - Hawthorne Elementary	\$10,000
Auburn School District - Chinook Elementary project	\$10,000
Auburn School District - District-wide project	\$10,000
Balance in Breath, LLC - Highline School District	\$10,000

Sustaining the Gain: Ages 5 to 24 Strategies

School Partnerships: Trauma-Informed and Restorative Practices

Partner	Award committed through contracts in 2017
Briana Herman-Brand (private consultant) - Highline High School	\$10,000
Byron Kibler Elementary School	\$10,000
Cascade Elementary School	\$10,000
Cedar Heights Middle School	\$10,000
Childhaven	\$9,972
Chinook Elementary School	\$5,000
City Year Seattle/King County	\$10,000
Cleveland High School	\$10,000
Coalition for Refugees from Burma - Kent Meridian High School	\$9,986
Communities In School of Renton - Dimmit Middle School	\$9,985
Crisis Clinic	\$10,000
Dispute Resolution Center of King County - Showalter Middle School	\$10,000
Domestic Abuse Women's Network (DAWN)	\$10,000
Emerald Park Elementary School	\$8,380
Encompass Northwest	\$10,000
Enumclaw School District Birth to Five Center	\$10,000
Evergreen High School	\$10,000
Families of Color Seattle - Beacon Hill International	\$10,000
Gildo Rey Elementary	\$9,836
Highline High School	\$10,000
Illahee Middle School, Federal Way Public Schools, Communities in Schools Federal Way	\$10,000
Journeyman Institute	\$10,000
Kellogg Middle School - Shorecrest High School	\$10,000
Kent Valley Early Learning Center	\$10,000
Kent Youth & Family Services	\$10,000
Kent Youth & Family Services, Kent Phoenix Academy and Puget Sound Educational Service District	\$10,000
Kilo Middle School, Federal Way Public Schools, Communities in Schools Federal Way	\$10,000
King County Sexual Assault Resource Center	\$10,000
Lakota Middle School, Federal Way Public Schools, Communities in Schools Federal Way	\$10,000
Lea Hill Elementary School	\$6,414
Leschi Elementary School	\$10,000
Life Enrichment Group	\$10,000
Lowell Elementary	\$10,000
Marvista Elementary School	\$5,000
Mattson Middle School	\$10,000
Meeker Middle School	\$10,000
Meridian Middle School	\$10,000
Middle College High School of Social Justice	\$10,000
Mt. Rainier High School	\$10,000
Na'ah Illahee Fund	\$10,000
National Center for Restorative Justice - Seattle & Highline School District	\$8,290
Nelsen Middle School	\$10,000

Sustaining the Gain: Ages 5 to 24 Strategies

School Partnerships: Trauma-Informed and Restorative Practices

Partner	Award committed through contracts in 2017
Northgate Boys & Girls Club	\$7,000
Northwood Middle School	\$10,000
Olympic Hills Boys & Girls Club	\$8,000
Olympic Middle School	\$8,000
Parent Trust for Washington Children	\$10,000
Powerful Voices	\$10,000
Puentes: Advocacy, Counseling, & Education - Highline High School	\$10,000
Rainier Beach High School	\$8,170
Rainier Middle School	\$10,000
Refugee Women's Alliance (ReWA) - Seattle World School	\$10,000
Restore, Assemble, Produce (RAP) - Mill Creek Middle School	\$10,000
Sacajawea Middle School, Federal Way Public Schools, Communities in Schools Federal Way	\$10,000
Saghalie Middle School, Federal Way Public Schools, Communities in Schools Federal Way	\$10,000
Scenic Hill School	\$10,000
Sea Mar Community Health Centers - Sherwood Forest Elementary, Sammamish High School, Lake Hills Elementary	\$8,000
Seahurst Elementary School	\$7,800
Seneca Family of Agencies - Emerson Elementary	\$10,000
Seneca Family of Agencies - Excel Public Charter, Rainier Prep, Summit Atlas, Summit Sierra High School, Green Dot's Rainier Valley Leadership Academy	\$10,000
Seneca Family of Agencies - Southshore K-8	\$10,000
Sequoyah Middle School, Federal Way Public Schools, Communities in Schools Federal Way	\$10,000
Snoqualmie Valley Community Network - Carnation Elementary, Opstad Elementary	\$9,050
Snoqualmie Valley School District and Sound Mental Health - Mount Si High School	\$10,000
Snoqualmie Valley School District and Sound Mental Health - Two Rivers School	\$10,000
Somali Health Board - Wing Luke & Van Asselt Elementary	\$10,000
Sound Discipline - Beverly Park Elementary	\$6,500
Sound Discipline - Dimmit Middle School	\$10,000
Sound Mental Health, Waskowitz Environmental Leadership & Service/Puget Sound High & CHILL Foundation	\$10,000
South King County Discipline Coalition - South King County	\$10,000
South Lake High School	\$10,000
Southwest Youth & Family Services - Seattle & Highline School District	\$10,000
Street Yoga	\$10,000
Tahoma School District #409	\$9,956
Therapeutic Health Services -South Shore K-8	\$10,000
Totem Middle School, Federal Way Public Schools, Communities in Schools Federal Way	\$10,000
Treehouse	\$10,000
United Indians of All Tribes Foundation	\$10,000
UPower - Interagency Academy, Summit Sierra, Choice Academy, Big Picture High School	\$2,000
Urban Family Center - Skyway/Creston Point	\$10,000
Urban League of Metropolitan Seattle - Cleveland High School	\$10,000
Vashon Island School District	\$10,000

Sustaining the Gain: Ages 5 to 24 Strategies

School Partnerships: Trauma-Informed and Restorative Practices

Partner	Award committed through contracts in 2017
Washington Autism Alliance & Advocacy	\$9,200
Washington Elementary	\$10,000
Washington State Charter Schools Association	\$10,000
Wellspring Family Services - Consultation & training project	\$10,000
Wellspring Family Services - Professional development project	\$10,000
West Auburn High School	\$10,000
Youth Eastside Services - Highland Middle School	\$7,500
Trauma-Informed and Restorative Practices Total	\$913,819

School Partnerships: SBIRT (Screening, Brief Intervention and Referral to Services)

Partner	Award committed through contracts in 2017
Cascade Middle School	\$10,000
Big Picture Middle School	\$10,000
Canyon Park Middle School	\$10,000
Cascade Middle School	\$10,000
Cedar Heights Middle School	\$10,000
Chief Kanim Middle School	\$10,000
Chinook Middle School	\$10,000
Emerson K-12	\$10,000
Environmental & Adventure Middle School	\$10,000
Evergreen Middle School	\$10,000
Finn Hill Middle School	\$10,000
Highland Middle School	\$10,000
Illahee Middle School	\$10,000
Inglewood Middle School	\$10,000
International Community Middle School	\$10,000
International Middle School	\$10,000
Jane Addams Middle School	\$10,000
Kamiakin Middle School	\$10,000
Kenmore Middle School	\$10,000
Kilo Middle School	\$10,000
Lakota Middle School	\$10,000
Leota Middle School	\$10,000
Madison Middle School	\$10,000
Maple View Middle School	\$10,000
Mattson Middle School	\$10,000
McMurray Middle School	\$10,000
Meeker Middle School	\$10,000
Meridian Middle School	\$10,000
Mill Creek Middle School	\$10,000
Mount Baker Middle School	\$10,000
Northshore Middle School	\$10,000
Northstar Middle School	\$10,000

Sustaining the Gain: Ages 5 to 24 Strategies

School Partnerships: SBIRT (Screening, Brief Intervention and Referral to Services)

Partner	Award committed through contracts in 2017
Northwood Middle School	\$10,000
Odle Middle School	\$10,000
Olympic Middle School	\$10,000
Pacific Middle School	\$10,000
Rainer Middle School	\$10,000
Redmond Middle School	\$10,000
Renaissance Middle School	\$10,000
Rose Hill Middle School	\$10,000
Sacajawea Middle School	\$10,000
Saghalie Middle School	\$10,000
Seattle Public Schools	\$10,000
Sequoyah Middle School	\$10,000
Showalter Middle School	\$10,000
Skykomish Middle School	\$10,000
Skyview Middle School	\$10,000
Stella Schola Middle School	\$10,000
Summit Trail Middle School	\$10,000
Sylvester Middle School	\$10,000
Tillicum Middle School	\$10,000
Timbercrest Middle School	\$10,000
Totem Middle School	\$10,000
Twin Falls Middle School	\$10,000
Tyee Middle School	\$10,000
Whitman Middle School	\$10,000
SBIRT (Screening, Brief Intervention and Referral to Services) Total	\$560,000

School Partnerships: Out of School Time

Partner	Award committed through contracts in 2017
Schools Out Washington	\$10,095,588
Out of School Time Total	\$10,095,588

School Partnerships: New School-Based Health Centers

Partner	Award committed through contracts in 2017
Health Point Renton	\$1,350,000
International Community Health Services Bellevue	\$1,094,450
NeighborCare Vashon Island	\$1,350,000
New School-Based Health Centers Total	\$3,794,450

School Partnerships: School-Based Health Centers Enhancement

Partner	Award committed through contracts in 2017
HealthPoint	\$70,000
International Community Health Services	\$36,000
Kaiser Permanente	\$23,000
NeighborCare	\$77,000
Odessa Brown Children's Clinic	\$34,000

Sustaining the Gain: Ages 5 to 24 Strategies

School Partnerships: School-Based Health Centers Enhancement

Partner	Award committed through contracts in 2017
Public Health	\$65,000
Swedish	\$70,000
School-Based Health Centers Enhancement Total	\$375,000

Healthy and Safe Environments

Partner	Award committed through contracts in 2017
Alliance for Gun Responsibility	\$50,000
Asian Pacific Islander Coalition Advocating Together for Healthy Communities	\$100,000
Auburn School District	\$95,939
Boys and Girls Club	\$140,139
El Centro de la Raza	\$98,673
Food Empowerment Education and Sustainability Team	\$150,000
InterIm CDA	\$100,000
Korean Community Services Center	\$35,000
Living Well Kent	\$123,761
Northshore School District	\$104,705
Seattle Children's PlayGarden	\$150,000
Seattle Public Schools	\$100,000
SnoValley Tilth	\$24,716
Somali Youth and Family Club	\$149,760
UPower	\$150,000
Urban Native Education Alliance	\$106,856
Vashon Youth and Family Services	\$99,745
White Water Aquatic Management	\$35,000
Healthy and Safe Environments Total	\$1,814,294

Adolescent Immunizations Collaborative

Partner	Award committed through contracts in 2017
Carahsoft Technology/DocuSign	\$11,785
University of Vermont- National Improvement Partnership Network (NIPN)	\$15,000
University of Washington- Dept of Epidemiology & NW Center for Public Health Practice	\$600,000
Adolescent Immunizations Collaborative Total	\$626,785

Transitioning to Adulthood

Partner	Award committed through contracts in 2017
Asian Counseling and Referral Services	\$84,203
Ryther	\$170,300
Therapeutic Health Services	\$100,000
WAPI Community Services	\$280,102
ANEW	\$225,055
Life Enrichment Group	\$100,000
Open Doors for Multi-Cultural Families	\$215,767
Refugee Women's Alliance	\$100,000
Seattle Education Access	\$359,178
The Seattle Foundation	\$140,311

Sustaining the Gain: Ages 5 to 24 Strategies		
Transitioning to Adulthood		
Partner	Award committed through contracts in 2017	
YouthCare Employment		\$32,507
Transitioning to Adulthood Total		\$1,807,423
Stopping the School-to-Prison Pipeline: Theft 3 and Mall Safety (T3AMS)		
Partner	Award committed through contracts in 2017	
Glover EmpowerMentoring		\$699,000
Horn of Africa Services		\$257,400
Safe Futures		\$257,400
Goodwill		\$213,500
Theft 3 and Mall Safety (T3AMS) Total		\$1,427,300
Stopping the School-to-Prison Pipeline: Project SCOPE		
Partner	Award committed through contracts in 2017	
Scope		\$185,137
King County Superior Court		\$134,000
Project SCOPE Total		\$319,137
Stopping the School-to-Prison Pipeline: Prevention, Intervention, Re-entry, and Employment		
Partner	Award committed through contracts in 2017	
Outreach and Case Management	Multi Service Center	\$539,393
	Safe Futures	\$601,920
	Southwest Youth and Family Services	\$405,330
Mentoring	Mentoring Urban Students and Teens	\$120,000
	Project Minister	\$140,000
Community Supports	4 Culture/Creative Justice	\$399,618
	Black Start Line African Family	\$400,000
	Cham Refugees Community	\$400,000
	Community Network Council	\$303,666
	Community Passageways/University of Washington	\$397,994
	Good Shepherd Youth Outreach	\$369,599
	Living Well Kent Collaborative	\$312,269
	Na'ah Illahee Fund	\$392,588
	POCAAN	\$400,000
Urban League	\$400,000	
Prevention, Intervention, Re-entry, and Employment Total		\$5,582,377
Stopping the School-to-Prison Pipeline: Rebuild the Village		
Partner	Award committed through contracts in 2017	
King County Superior Court		\$134,000
Rebuild the Village Total		\$134,000

Youth & Family Homelessness Prevention Initiative	
Partner	Award committed through contracts in 2017
Africatown	\$150,000
API Chaya	\$150,000
Atlantic Street Center	\$150,000
Auburn Youth Resources	\$150,000
Friends of Youth	\$150,000
Interim Community Development	\$150,000
Iraqi Community Center	\$150,000
Kent Youth & Family	\$150,000
LifeWire	\$150,000
Mother Africa	\$150,000
Multi-Service Center	\$150,000
Native Women in Need	\$150,000
Open Doors for Multicultural Families	\$150,000
Partner in Employment	\$150,000
Partners at Lowell	\$150,000
POCAAN	\$150,000
ReWA	\$150,000
Riverton Park United Methodist Church	\$150,000
Seattle Indian Health Board	\$150,000
The ARC of King County	\$150,000
Therapeutic Health Services	\$150,000
United Indians of All Tribes	\$150,000
Wellspring	\$150,000
Youth Eastside Services	\$150,000
Youth & Family Homelessness Prevention Initiative Total	\$3,600,000

Communities of Opportunity: Places & Cultural Communities	
Partner	Award committed through contracts in 2017
Food Empowerment Education & Sustainability Team (FEEST)	\$125,000
Global to Local Health Initiative	\$540,000
Partner in Empowerment	\$90,000
Puget Sound Sage	\$268,500
Rainier Beach Community Empowerment Coalition	\$388,000
Seattle Foundation	\$443,000
Seattle Foundation	\$465,000
Southwest Youth and Family Services	\$28,000
White Center Community Development Association	\$210,000
White Center Food Bank	\$15,000
YWCA of Seattle, King County and Snohomish County	\$160,000
Places & Cultural Communities Total	\$2,732,500

Measuring Results

2017 Performance Measurement Report

Investing Early: Prenatal to 5 Strategies

Public Health Programs: Maternal Support Services and Infant Case Management

How much did we do?

Program reporting dates: January 1, 2017 December 31, 2017

			Number	%
Number of clients served by MSS/ICM (Adults & Infants)	Total	Total	19,557	100%
	Client's race	Hispanic	3,161	16%
		AIAN	340	2%
		Asian	2,166	13%
		Black/African American	4,032	25%
		Multiracial	1,151	7%
		NHPI	808	5%
		White	6,077	37%
		Declined/missing	1,822	11%
Visits delivered by MSS/ICM	Total	Total	50,792	100%

How well did we do it?

Program reporting dates: January 1, 2017 - December 31, 2017

	Number
Visits delivered by ancillary programs (Children with Special Health Care Needs)	1,185
Visits delivered by ancillary programs (Community Service Office)	2,442
Visits delivered by ancillary programs (Early Intervention Program)	945

Notes: All clients regardless of funding. Duplicated across maternal-infant dyad.

Public Health Programs: WIC

How much did we do?

Program Reporting Dates: Federal Fiscal Year (FFYR) 10/1/16 - 9/30/17

		Number	%
Total number of clients receiving WIC (FFYR)	Total	50,044	100%
Age (FFYR)	Infants and children <5 years of age	35,413	71%
	Pregnant, breastfeeding and postpartum women	14,631	29%
Client's race (calendar year 2017)	AIAN	2,017	4%
	Asian	6,820	14%
	Black/African American	10,805	22%
	Multiracial	5,590	11%
	NHPI	1,993	4%
	White	21,780	44%
Client's ethnicity (calendar year 2017)	Hispanic	14,678	30%
Poverty (FFYR)	Living in poverty		60%
Employed (FFYR)	Employed		71%

How well did we do it?

January 1, 2017 - December 31, 2017

		Combined value
Number of nutrition education services	Total	116,951
Number of referrals to preventive services	Total	235,469

Is anyone better off?

January 1, 2017 - December 31, 2017

		Number or %
Breastfeeding Duration >6 months*	Total	60%
Children BMI \geq 95% (among children ages 2-4 years old)	Total	11%
Total food dollars redeemed	Total	\$17,291,211
Total food dollars for fresh fruits and vegetables	Total	\$1,841,118
Total food dollars for WIC farmers market nutrition program	Total	\$111,376

Notes: Federal Fiscal Year 2017 (October 1, 2016-September 30, 2017). Clients participating through Public Health Centers and WIC contracted services.

* Percent of WIC infants who started breastfeeding at birth and breastfed more than 6 months. Based on the count of those infants who turned 8 months of age during the Federal Fiscal Year and who were breastfed from birth for at least 181 consecutive days.

Public Health Programs: Nurse-Family Partnership

How much did we do?

Program reporting dates: January 1, 2017 - December 31, 2017

		Number	%
Total number of clients served by NFP	Total	341	100%
Language	English	286	85%
	Spanish	24	7%
	Other	28	8%
Client's age	15 & under	<5	
	15-17	35	10%
	18-19	66	20%
	20-24	134	40%
	25-29	68	20%
	30+	34	10%
	Missing	0	0%
Client's ethnicity	Hispanic	83	24%
	Not Hispanic	250	73%
	Declined/missing	8	2%
Client's race	AIAN	7	2%
	Asian	32	9%
	Black/African American	113	33%
	Multiracial	36	11%
	White	137	41%
	Declined/missing	13	4%

Public Health Programs: Nurse-Family Partnership

How well did we do it?

Program reporting dates: January 1, 2017 - December 31, 2017

		Number
Visits	Number of clients served by NFP*	810
	Number of completed visits to the mother	8,629
	Number of attempted visits to the mother	552
	Number of telephone calls to the mother	594
	Number of visits to the mother canceled by the client	1,064
	Number of visits to the mother canceled by the nurse	183
	Avg visit length (hr)	1.1
	Total visit contact time (hr)	9,346
Referrals	Referrals to other assistance: crisis intervention	119
	Referrals to other assistance: developmental disabilities (adult)	12
	Referrals to other assistance: education programs	172
	Referrals to other assistance: government assistance	680
	Referrals to other assistance: health care services	801
	Referrals to other assistance: mental health	280
	Referrals to other assistance: other services	3,547
	Referrals to other assistance: substance abuse	15
	Total referrals to other assistance (service linkages)	5,626
	Average number of service linkages**	8

Notes: All clients regardless of funding. Number of clients who enrolled and had their first intake visit in 2017.

Notes: Includes people who enrolled in the program within the previous 2 years and who had not yet graduated.

* Clients served includes all clients with a completed or attempted home visit encounter or a phone call in the month.

** Among the 714 clients (88%) who received 1+ service linkage

Public Health Programs: Nurse-Family Partnership

Is anyone better off?

Program reporting dates: January 1, 2017 - December 31, 2017

			Number or %
Birth outcomes: low birth weight (<2500 grams)*	Total	Total	13%
	Mother's age	15 and Under	0%
		15-17	7%
		18-19	13%
		20-24	9%
		25-29	15%
		30+	33%
Birth outcomes: preterm birth*	Total	Total	9%
Child health and development outcomes: child visited urgent care 1+ times for injury or ingestion**	Total	Total	<5
Child health and development outcomes: child visited emergency room 1+ times for injury or ingestion**	Total	Total	<5
Child health and development outcomes: child hospitalized 1+ times for injury or ingestion**	Total	Total	0
Child health and development outcomes: current with immunizations***	Child's age	6 months	95%
		12 months	100%
		18 months	94%
		24 months	80%
Child health and development outcomes: initiated breastfeeding	Total	Total	97%
Child health and development outcomes: developmental screening†	Child's age	4 months	93%
		10 months	100%
		14 months	63%
		20 months	60%
Child health and development outcomes: number of children screened who may need further evaluation†	Child's age	4 months	7%
		10 months	17%
		14 months	0%
		20 months	0%

All clients regardless of funding

* Among 341 clients enrolled in 2017.

** Among children 0-6 months

***Children are assessed at 6mo, 12mo, 18mo, and 24mo. Infants under 6 months old are not included. Objective is that 90% are immunized.

† Among children eligible to receive an age appropriate IHC or ASQ screening.

Public Health Programs: Kids Plus

How much did we do?

Program reporting dates: January 1, 2017 - December 31, 2017

			Number	%
Number of adults and children served by Kids Plus	Total	Total	296	100%
Number of adults served by Kids Plus	Total	Total	125	42%
Number of children served by Kids Plus	Total	Total	171	58%
Number of clients (adults and children) served by Kids Plus	Client's age	<5	71	24%
		5-12	82	28%
		13-17	18	6%
		18 - 24	19	6%
		25 - 34	48	16%
		35 - 44	40	14%
		45+	18	6%
	Client's ethnicity	Hispanic	46	16%
	Chronically homeless	Chronically homeless	90	30%
	Client's race	AIAN	7	2%
		Asian	0	0%
		Black/African American	92	31%
		Multiracial	49	17%
NHPI		16	5%	
White		118	40%	
	Declined/missing	14	5%	
Number of clients (adults and children) served by Kids Plus	Homeless situation at entry	Emergency shelter	64	51%
		Place not meant for human habitation	40	32%
		Other (Transitional housing, safe haven, interim housing, institutional housing, other)	21	17%
	Parenting youth under age 25 with children	Parenting youth under age 25 with children	8	3%
	Physical and Mental Health Conditions at Entry	Alcohol Abuse	<5	
		Both Alcohol and Drug Abuse	21	7%
		Chronic Health Condition	105	35%
		Developmental Disability	64	22%
		Drug Abuse	<5	
		HIV/AIDS	0	0%
	Individuals with 2+ Physical and Mental Health Conditions	110	37%	

Public Health Programs: Kids Plus

How much did we do?

Program reporting dates: January 1, 2017 - December 31, 2017

Number of clients (adults and children) served by Kids Plus	Physical and Mental Health Conditions at Entry	Mental Health Problem	128	43%
		Physical Disability	55	19%
Number of households served by Kids Plus	Total	Total	89	

How well did we do it?

Program reporting dates: January 1, 2017 - December 31, 2017

		Number or %
Percent of children and adults in permanent housing/positive destination*	Total	57%

Is anyone better off?

Program reporting dates: January 1, 2017 - December 31, 2017

		Number or %
Number of children linked to early intervention**	Total	17
Percent of children receiving a developmental screening***	Total	52%

* Best Starts for Kids funding covers case management, and Community Health Services funding covers any expenses beyond Best Starts. Among those participating in program for 90 days+.

** Among all children 6 and under.

*** Among 108 children 6 years old and younger.

Public Health Programs: Family Planning and Education

How much did we do?

Reporting period: January 1, 2017 - December 31, 2017

			Number	%
Number of clients reached through Direct Ed & Outreach to Youth	Total	Total	14,600	100%
Number of clients reached through Professional Serving Youth	Total	Total	1,053	100%
Number of direct education clients	Total	Total	12,481	100%
	Location	Agency Based	175	1%
		School Based	12,306	99%
Number of direct education sessions	Total	Total	424	100%
	Location	Agency Based	17	4%
		School Based	407	96%
Number of Outreach activities	Total	Total	131	100%
	Location	Agency Based	86	66%
		School Based	45	34%
Number of people reached through Outreach activities	Location	Agency Based	1,299	31%
		School Based	820	19%
		Total	2,119	50%
Number of Technical Assistance & Professional Development Services clients	Location	Agency Based	408	19%
		School Based	645	31%
		Total	1,053	50%
Number of Technical Assistance & Professional Development Services sessions	Total	Total	69	100%
	Location	Agency Based	21	30%
		School Based	48	70%

Public Health Programs: Family Planning Services

How much did we do?

Reporting period: January 1, 2017 - December 31, 2017

		Number	%
Total number of clients served by Family Planning Services	Total	5,466	100%
Client's age	<15	32	1%
	15-17	671	12%
	18-19	683	12%
	20-24	1,103	20%
	25-29	975	18%
	30-34	870	16%
	35-44	931	17%
	45+	201	4%
Client's race	AIAN	113	2%
	Asian	550	10%
	Black/African American	695	13%
	NHPI	174	3%
	White	2,596	47%
	Declined/missing	1,338	24%
Client's ethnicity	Hispanic	2,648	48%
	Not Hispanic	2,818	52%
Federal poverty level	100% or less	3,853	70%
	101% - 133%	647	12%
	134% - 150%	292	5%
	151% - 185%	246	5%
	186% - 200%	93	2%
	201% - 250%	150	3%
	> 250%	185	3%
Language	Limited English Proficiency	1,551	28%
	Not Limited English	3,915	72%

How well did we do it?

Program reporting dates: January 1, 2017 - December 31, 2017

			%
Percent of clients on a more effective contraceptive method	Total	Total	83%
	Region	Auburn	78%
		Eastgate	88%
		Federal Way	84%
		Kent	82%
Percent of contraceptive users	Total	Total	93%
	Region	Auburn	91%
		Eastgate	95%
		Federal Way	92%
		Kent	94%

Notes: All clients regardless of funding. The family planning clinical services in 2017 were supported by various funding sources, including Best Starts for Kids, and Title X Grants FPHPA106286-01-00 and FPHPA106286-01-01.

Public Health Programs: Family Planning Services

Is anyone better off?

Reporting period: January 1, 2017 - December 31, 2017

		Number
Number of abortions prevented*	Total	350
Number of chlamydia infections prevented*	Total	70
Number of unintended pregnancies prevented	Total	1,030
Number of unplanned births prevented*	Total	480
Number of unplanned preterm/low-birth-weight births prevented*	Total	60
Total dollars of net savings*	Total	\$6,449,830

Notes: All clients regardless of funding. The family planning clinical services in 2017 were supported by various funding sources, including the Best Starts for Kids, and Title X Grants FPHPA106286-01-00 and FPHPA106286-01-01.

* Estimates are based on Washington State Family Planning Title X clinic visit record data and formulas from Guttmacher Institute (Frost JJ et al., Return on investment: A fuller assessment of the benefits and cost savings of the US publicly funded family planning program, The Milbank Quarterly, 2014, <<http://onlinelibrary.wiley.com/enhanced/doi/10.1111/1468-0009.12080>>.)

Public Health Programs: Perinatal Hepatitis B Prevention Program

How much did we do?

Program reporting dates: August 1, 2017 - December 31, 2017

			Number	%
Number of infants completing post-vaccination serology testing	Total	Total	55	100%
	Child's race	AIAN	0	0%
		Asian	24	43%
		Black/African American	12	21%
		NHPI	0	0%
		White	<5	
		Other	<5	
		Unknown	17	30%
	Child's ethnicity	Hispanic	0	
Public Insurance	Publicly Insured	23		
Number of outreach sessions held with partners	Total	Total	7	100%
Number of women enrolled before delivery	Total	Total	119	100%
Number of women identified through enhanced lab reporting	Total	Total	88	100%
	Mother's race	AIAN	0	0%
		Asian	52	62%
		Black/African American	21	25%
		NHPI	0	0%
		White	5	6%
		Unknown	6	7%
	Mother's ethnicity	Hispanic	0	0%
		Unknown	8	100%
Public Insurance	Publicly Insured	19		

Public Health Programs: Perinatal Hepatitis B Prevention Program

How well did we do it?

Program reporting dates: August 1, 2017 - December 31, 2017

		%
Percent of infants completing post-vaccination serology testing	Total	52
Percent of women enrolled before delivery	Total	89
Percent of women identified through enhanced lab reporting	Total	66

Is anyone better off?

Program reporting dates: August 1, 2017 - December 31, 2017

			Number	%
Infants completing post-exposure prophylaxis (PEP)	Total	Total	86	92%
	Child's race	AIAN	0	0%
		Asian	29	34%
		Black/African American	13	15%
		NHPI	0	0%
		White	<5	
		Other	<5	
		Unknown	41	48%
Number of infants completing post-exposure prophylaxis (PEP)	Child's ethnicity	Hispanic	0	0
	Public Insurance	Publicly Insured	29	100%

Developmental Promotion: Early Supports for Infants and Toddlers

How much did we do?

Program reporting dates: January 1, 2017 - December 31, 2017

		Number	%
Total number of children provided services	Total	4,650	100%
Age	Birth to One	673	14%
	One to Two	1,188	26%
	Two to Three	2,789	60%
Gender	Female	1,669	36%
	Male	2,981	64%
Race/ethnicity	American Indian/Alaska Native	37	1%
	Asian	766	16%
	Black or African American	378	8%
	Hispanic or Latino	898	19%
	Multi Race	422	9%
	Native Hawaiian/Pacific Islander	51	1%
	White	2,095	45%
School District	Auburn School District	193	5%
	Bellevue School District	76	2%
	Enumclaw School District	50	1%
	Federal Way School District	329	9%
	Fife School District	9	0%
	Highline School District	368	10%
	Issaquah School District	194	5%
	Kent School District	451	12%
	Lake Washington School District	108	3%
	Mercer Island School District	8	0%
	Northshore School District	92	2%
	Renton School District	233	6%
	Riverview School District	83	2%
	Seattle Public Schools	1,101	29%
	Shoreline School District	191	5%
	Snoqualmie Valley School District	174	5%
	Tahoma School District	113	3%
	Tukwila School District	46	1%
Vashon Island School District	10	0%	

Data accessed from Department of Early Learning (DEL) Early Support for Infants and Toddlers (ESIT) data management system on 3/17/2018. Best Starts for Kids funding comprised approximately 31% of total King County funding in 2017.

Developmental Promotion: Early Supports for Infants and Toddlers

How well did we do it?

Program reporting dates: January 1, 2017- December 31, 2017

		%
Percent of children with evaluation and service plan in place within 45 days from initial contact	Total	96%
Percent of children with service start within 30 days	Total	97%
Percent of children with transition meeting at least 90 days prior to child turning 3 to determine eligibility for school services	Total	95%

Is anyone better off?

Program reporting dates: January 1, 2017-December 31, 2017

		%
Percent of children with progress acquiring knowledge/skills	Total	70%
Percent of children with progress in appropriate behavior	Total	70%
Percent of children with progress in positive social/emotional development	Total	67%

Notes: Data accessed from Department of Early Learning (DEL) Early Support for Infants and Toddlers (ESIT) data management system on 3/17/2018. Best Starts for Kids funding comprised approximately 31% of total King County funding in 2017.

Home-Based Services: Parent-Child Home Program

How much did we do?

Program reporting dates: January 1, 2017 December 31, 2017

			Number	%
Number of children served by PCHP	Total	Total	984	100%
	Gender	Female	478	49%
		Male	506	51%
	Race/ethnicity	AIAN	0	0%
		Asian	145	15%
		Black/African American	413	41%
		Hispanic/Latino	321	32%
		Multiple race	40	4%
		NHPI	15	2%
		White	48	5%
		Other	17	2%
	Language	Amharic	37	4%
		Arabic	30	3%
		Cantonese	40	4%
		Chin	14	1%
		English	203	21%
		Nepali	11	1%
Oromo		16	2%	
Somali		190	19%	
Spanish		306	31%	
Vietnamese		34	3%	
Other	103	10%		

Home-Based Services: Parent-Child Home Program

How much did we do?

Program reporting dates: January 1, 2017 December 31, 2017

			Number	%
Number of families served by PCHP	Total	Total	984	100%
	Expanded services	Expanded	30	3%
		Maintained	954	97%
Number of visits completed by PCHP	Total	Total	13,039	100%

Note: All clients served through Best Starts for Kids, City of Seattle, and United Way of King County funding.

Sustaining the Gain: Ages 5 to 24 Strategies

Healthy & Safe Environments

How much did we do?

Program reporting dates: July 1, 2017 - December 31, 2017

		Number
Number of people trained	Total	545
Number of trainings, workshops	Total	25

How well did we do it?

Program reporting dates: July 1, 2017 - December 31, 2017

		Number
Number of connections made or strengthened	Total	125
Number of systems and environments improved	Total	84

Is anyone better off?

Program reporting dates: July 1, 2017- December 31, 2017

		Number
Number of policies changed	Total	0

School Partnerships: School-Based Health Centers

How much did we do?

Program reporting dates: August 1, 2017 - December 31, 2017

		Number	%
Total number of unduplicated Best Starts for Kids SBHC users	Total	295	100%
Sex	Female	156	53%
	Male	139	47%
Race/ethnicity	American Indian or Alaska Native	<5	
	Asian/Pacific Islander	32	11%
	Black/African American	37	13%
	Latino/Hispanic	<5	
	Multiracial/Unknown	41	14%
	White	179	61%
Geography	Bellevue School District	0	0%
	Renton School District	102	35%
	Vashon School District	193	65%

Bellevue SBHC was in the process of hiring and training providers, so there were no clinical services provided as of December 2017. Data shown are only for new fully-funded SBHCs.

Transitions to Adulthood: Peer Connectors

How much did we do?

Program reporting dates: January 1, 2017 - December 31, 2017

			Number	%
Number of youth provided services	Total	Total	272	100%
	Race/ethnicity	Alaska Native/ American Indian	10	4%
		Asian	19	7%
		Black/African American	59	22%
		Hispanic/Latino	65	24%
		Multi-Race	35	13%
		Native Hawaiian/ Pacific Islander	18	7%
		White	35	13%
		Other	31	11%

Stopping the School-to-Prison Pipeline: T3AMS

How much did we do?

Program reporting dates: February 1, 2017- December 31, 2017

			Number	%
Number of youth enrolled	Total	Total	84	100%
	Age	Age 9-17	83	99%
	Gender	Female	35	42%
		Male	46	55%
		Unknown	<5	
	Sexual Orientation	Bisexual	<5	
		Gay	<5	
		Heterosexual	30	36%
		Unknown	50	60%
	Race	AIAN	<5	
		Asian	10	12%
		Black	41	49%
		Hispanic	14	17%
		NHPI	<5	
		White	15	18%
Unknown		<5		
Homeless	Yes	<5		

Stopping the School-to-Prison Pipeline: T3AMS

How much did we do?

Program reporting dates: February 1, 2017- December 31, 2017

			Number	%
Number of youth enrolled	Primary Language Spoken at Home	Amharic	<5	
		Arabic	<5	
		English/Unknown	46	55%
		Somali	7	8%
		Spanish	12	14%
		Tagalog	<5	
		Ukrainian	<5	
		Vietnamese	<5	
		Other	8	10%
	Disability	Yes	<5	
Number of youth contacted through outreach services	Total	Total	84	100%

Data from King County contractor performance data reports. Programming began in the spring of 2017.

Stopping the School-to-Prison Pipeline: Project SCOPE

How much did we do?

Program reporting dates: June 1, 2017- December 31, 2017

			Number	%
Total number of youth enrolled	Total		81	100%
Age	Age 14-17		51	63%
	Age 18-24		30	37%
Gender	Female		29	36%
	Male		45	56%
	Unknown		7	9%
Race	American Indian/Alaska Native		<5	
	Asian		<5	
	Black or African American		27	33%
	Multi Race		11	14%
	Native Hawaiian/Pacific Islander		<5	
	White		<5	
	Other Race		13	16%
	Unknown		24	30%
Ethnicity	Hispanic/Latino - Yes		14	17%
Homeless	Yes		12	15%
Disability	Yes		5	6%

Data from King County contractor performance data reports. Best Starts for Kids funding began summer of 2017 and comprises 58% of total 2017/2018 Project Scope funding.

Stopping the School-to-Prison Pipeline: Mentoring

How much did we do?

Program reporting dates: July 1, 2017 - December 31, 2017

		Number	%
Total number of youth enrolled	Total	48	100%
Age	Age 9-17	18	38%
	Unknown	30	63%
Gender	Male	48	100%
Sexual Orientation	Unknown	48	100%
Race	Black	47	98%
Low Income	Yes	8	17%
	Unknown	40	83%
Homeless	Yes	0	0%
Disability	Yes	0	0%

How well did we do it?

Program reporting dates: February 1, 2017 - December 31, 2017

			%
Percent of youth that enrolled in case management services	Total	Total	49%
	Age	Age 9-17	48%
		Age 18-24	100%
	Gender	Female	51%
		Male	50%
	Race	AIAN	100%
		Asian	70%
		Black	32%
		Hispanic	57%
		White	80%

How well did we do it?

Program reporting dates: February 1, 2017 - December 31, 2017

			%
Percent of youth that accepted diversion offer	Total	Total	63%
	Age	Age 9-17	63%
		Age 18-24	100%
	Gender	Female	77%
		Male	57%
	Race	AIAN	100%
		Asian	80%
		Black	46%
		Hispanic	79%
		White	93%

Stopping the School-to-Prison Pipeline: Outreach and Case Management

How much did we do?

Program reporting dates: May 15, 2017 - December 31, 2017

			Number	%	
Number of youth enrolled	Total	Total	155	100%	
	Age	Age 9-17		117	75%
		Age 18-24		27	17%
		Unknown		11	7%
	Gender	Female		29	19%
		Male		126	81%
	Sexual Orientation	Heterosexual		32	21%
		Unknown		123	79%
	Race	Asian		8	5%
		Black		60	39%
		Hispanic		20	13%
		Multi Race		10	6%
		NHPI		13	8%
		White		5	3%
		Other Race		20	13%
		Unknown		19	12%
Low Income	No		10	6%	
	Yes		96	62%	
	Unknown		49	32%	
Homeless	Yes		<5		
Disability	Yes		<5		
Number of youth contacted through outreach services	Total	Total	385	100%	

Data from King County contractor performance data reports. Programming began during the spring and summer of 2017.

Stopping the School-to-Prison Pipeline: Rebuild the Village

How much did we do?

Program reporting dates: August 1, 2017 - December 31, 2017

		Number	%
Total number of credible messengers trained	Total	43	100%

Data from King County contractor performance data reports. Best Starts for Kids funding began summer of 2017.